



SOUTHERN CALIFORNIA
ASSOCIATION OF GOVERNMENTS
900 Wilshire Blvd., Ste. 1700
Los Angeles, CA 90017
T: (213) 236-1800
www.scag.ca.gov

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Art Brown, Buena Park

First Vice President
Curt Hagman, County of San Bernardino

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Cindy Allen, Long Beach

Immediate Past President
Jan C. Harnik, Riverside County Transportation Commission

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Community, Economic & Human Development
Frank Yokoyama, Cerritos

Energy & Environment
Deborah Robertson, Rialto

Transportation
Tim Sandoval, Pomona

IN-PERSON PARTICIPATION ONLY

**EXECUTIVE/
ADMINISTRATION
COMMITTEE**

PLEASE NOTE DATE AND START TIMES

Thursday, June 29, 2022 12:00 p.m.

and

Friday, June 30, 2022 8:00 a.m.

**DoubleTree by Hilton Buena Park
7000 Beach Boulevard
Buena Park, CA 90620**

PUBLIC ADVISORY

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Maggie Aguilar at (213) 630-1420 or via email at aguilarm@scag.ca.gov. Agendas & Minutes are also available at: <https://scag.ca.gov/meetings-leadership>.

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency's essential public information and services. You can request such assistance by calling (213) 630-1420. We request at least 72 hours (three days) notice to provide reasonable accommodations and will make every effort to arrange for assistance as soon as possible.



Instructions for Participating and Public Comments

Members of the public can participate in the meeting via written or verbal comments.

1. **In Writing**: Written comments can be emailed to: ePublicComment@scag.ca.gov. Written comments received **by 5pm on Wednesday, June 28, 2023**, will be transmitted to members of the legislative body and posted on SCAG's website prior to the meeting. You are **not** required to submit public comments in writing or in advance of the meeting; this option is offered as a convenience should you desire not to provide comments in real time as described below. Written comments received after 5pm on Wednesday, June 28, 2023, will be announced and included as part of the official record of the meeting. Any writings or documents provided to a majority of this committee regarding any item on this agenda (other than writings legally exempt from public disclosure) are available at the Office of the Clerk, at 900 Wilshire Blvd., Suite 1700, Los Angeles, CA 90017 or by phone at (213) 630-1420, or email to aguilarm@scag.ca.gov.
2. **In-Person**: If participating in-person, you are invited but not required, to fill out and present a Public Comment Card to the Clerk of the Board or other SCAG staff prior to speaking. It is helpful to indicate whether you wish to speak during the Public Comment Period (Matters Not on the Agenda) and/or on an item listed on the agenda.

General Information for Public Comments

Verbal comments can be presented in real time during the meeting. Members of the public are allowed a total of 3 minutes for verbal comments. The presiding officer retains discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting, including equally reducing the time of all comments.

For purpose of providing public comment for items listed on the Consent Calendar, please indicate that you wish to speak when the Consent Calendar is called. Items listed on the Consent Calendar will be acted on with one motion and there will be no separate discussion of these items unless a member of the legislative body so requests, in which event, the item will be considered separately.

In accordance with SCAG's Regional Council Policy, Article VI, Section H and California Government Code Section 54957.9, if a SCAG meeting is "willfully interrupted" and the "orderly conduct of the meeting" becomes unfeasible, the presiding officer or the Chair of the legislative body may order the removal of the individuals who are disrupting the meeting.

OUR MISSION

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

OUR VISION

Southern California's Catalyst for a Brighter Future

OUR CORE VALUES

Be Open | Lead by Example | Make an Impact | Be Courageous



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EAC - Executive/Administration Committee
Members – June 2023

- 1. Hon. Art Brown**
Chair, Buena Park, RC District 21
- 2. Sup. Curt Hagman**
1st Vice President, San Bernardino County
- 3. Hon. Cindy Allen**
2nd Vice President, Long Beach, RC District 30
- 4. Hon. Jan C. Harnik**
Imm. Past President, RCTC Representative
- 5. Hon. Frank A. Yokoyama**
CEHD Chair, Cerritos, RC District 23
- 6. Hon. David J. Shapiro**
CEHD Vice Chair, Calabasas, RC District 44
- 7. Hon. Deborah Robertson**
EEC Chair, Rialto, RC District 8
- 8. Sup. Luis Plancarte**
EEC Vice Chair, Imperial County
- 9. Hon. Tim Sandoval**
TC Chair, Pomona, RC District 38
- 10. Hon. Mike Judge**
TC Vice Chair, VCTC
- 11. Hon. Patricia Lock Dawson**
LCMC Chair, Riverside, RC District 68
- 12. Hon. Jose Luis Solache**
LCMC Vice Chair, Lynwood, RC District 26
- 13. Hon. Marshall Goodman**
La Palma, RC District 18, Pres. Appt.
- 14. Hon. Clint Lorimore**
Eastvale, RC District 4, Pres. Appt.
- 15. Hon. Larry McCallon**
Highland, RC District 7 Pres. Appt./Air Dist. Rep.

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- 16. Hon. Tim McOsker**
Los Angeles, RC District 62

- 17. Hon. Andrew Masiel**
Tribal Govt Regl Planning Board Representative

- 18. Ms. Lucy Dunn**
Business Representative - Non-Voting Member

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EXECUTIVE/ADMINISTRATION COMMITTEE MEETING AGENDA - RETREAT

Southern California Association of Governments
DoubleTree by Hilton Buena Park
7000 Beach Boulevard
Buena Park, CA 90620
Thursday, June 29, 2023 12:00 p.m.
Friday, June 30, 2023 8:00 a.m.

The Executive/Administration Committee may consider and act upon any of the items on the agenda regardless of whether they are listed as Information or Action items.

THURSDAY, JUNE 29, 2023 – 12:00 PM

CALL TO ORDER AND PLEDGE OF ALLEGIANCE *(The Honorable Art Brown, Chair)*

PUBLIC COMMENT PERIOD (Matters Not on the Agenda)

This is the time for public comments on any matter of interest within SCAG's jurisdiction that is *not* listed on the agenda for Thursday, June 29, 2023. For items listed on the agenda, public comments will be received when that item is considered. Although the committee may briefly respond to statements or questions, under state law, matters presented under this item cannot be discussed or acted upon at this time.

INFORMATION/DISCUSSION ITEMS

- | | | |
|--|----------|---------|
| 1. Welcome, Opening Remarks, Introductions, Agenda Review and Expectations
<i>(The Honorable Art Brown, Chair)</i> | 60 Mins. | PPG. 7 |
| 2. SCAG 101: Overview of Organization
<i>(Darin Chidsey, Chief Operating Officer)</i> | 15 Mins. | PPG. 8 |
| 3. EAC Work Plan and Connect SoCal 2024 Update
<i>(Kome Ajise, Executive Director and Sarah Jepson, Chief Planning Officer)</i> | 60 Mins. | PPG. 15 |
| 4. District Evaluation Process
<i>(Michael R.W. Houston, Chief Counsel/Director of Legal Services)</i> | 30 Mins. | PPG. 45 |
| 5. Proposed Regional Council Policy Manual Amendments
<i>(Michael R.W. Houston, Chief Counsel/Director of Legal Services)</i> | 30 Mins. | PPG. 62 |

Recess meeting to time and date below.



EXECUTIVE/ADMINISTRATION COMMITTEE MEETING AGENDA - RETREAT

FRIDAY, JUNE 30, 2023 – 8:00 AM

CALL TO ORDER AND PLEDGE OF ALLEGIANCE
(The Honorable Art Brown, Chair)

PUBLIC COMMENT PERIOD (Matters Not on the Agenda)

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INFORMATION/DISCUSSION ITEMS

- | | | |
|---|-----------|---------|
| 1. Recap on Day 1
<i>(The Honorable Art Brown, Chair)</i> | 15 Mins. | PPG. 84 |
| 2. Strategic Plan Update
<i>(Kome Ajise, Executive Director, Debbie Dillon, Chief Strategy Officer, and Loree Goffigon, Performance Works)</i> | 120 Mins. | PPG. 85 |
| 3. Wrap up / Next Steps
<i>(Kome Ajise, Executive Director)</i> | 15 Mins. | PPG. 93 |

ADJOURNMENT



2023-2024 Executive/Administration Committee Retreat

DAY 1
Thursday, June 29, 2023

WWW.SCAG.CA.GOV

1



WELCOME, OPENING REMARKS, INTRODUCTIONS, AGENDA REVIEW & EXPECTATIONS

The Honorable Art Brown, Chair

Thursday, June 29, 2023
AGENDA ITEM #1



SCAG 101: OVERVIEW OF ORGANIZATION

Darin Chidsey, Chief Operating Officer

Thursday, June 29, 2023
AGENDA ITEM #2

AGENDA ITEM #2: SCAG 101 - OVERVIEW OF ORGANIZATION

2023-2024 Regional Council Board Officers



Art Brown
PRESIDENT
City of Buena Park



Curt Hagman
FIRST VICE PRESIDENT
County of San Bernardino



Cindy Allen
SECOND VICE PRESIDENT
City of Long Beach



Jan Harnik
IMMEDIATE PAST PRESIDENT
Riverside County
Transportation Commission

The SCAG Region

6
COUNTIES

16
TRIBAL
GOVERNMENTS

191
CITIES

18.7M
RESIDENTS



38,618
SQUARE MILES

\$1.6T
REGIONAL GDP

15TH
LARGEST
ECONOMY
WORLDWIDE

47.6%
OF STATE
POPULATION

Our Vision

Southern California's Catalyst for a Brighter Future

Our Mission

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing and promoting best practices.

Our Core Values

Be Open

Be accessible, candid, collaborative and transparent in the work we do.

Lead by Example

Commit to integrity and equity in working to meet the diverse needs of all people and communities in our region.

Make an Impact

In all endeavors, effect positive and sustained outcomes that make our region thrive.

Be Courageous

Have confidence that taking deliberate, bold and purposeful risks can yield new and valuable benefits.

Primary Roles & Responsibilities

1 Regional Transportation Plan (RTP)

2 Sustainable Communities Strategy (SCS)

3 Federal Transportation Improvement Program (FTIP)

4 Regional Housing Needs Assessment (RHNA)

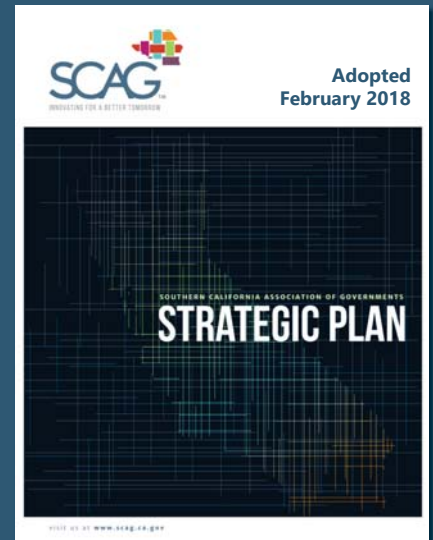
5 Regional Data & Information Center

6 Forum for Issues of Regional Significance

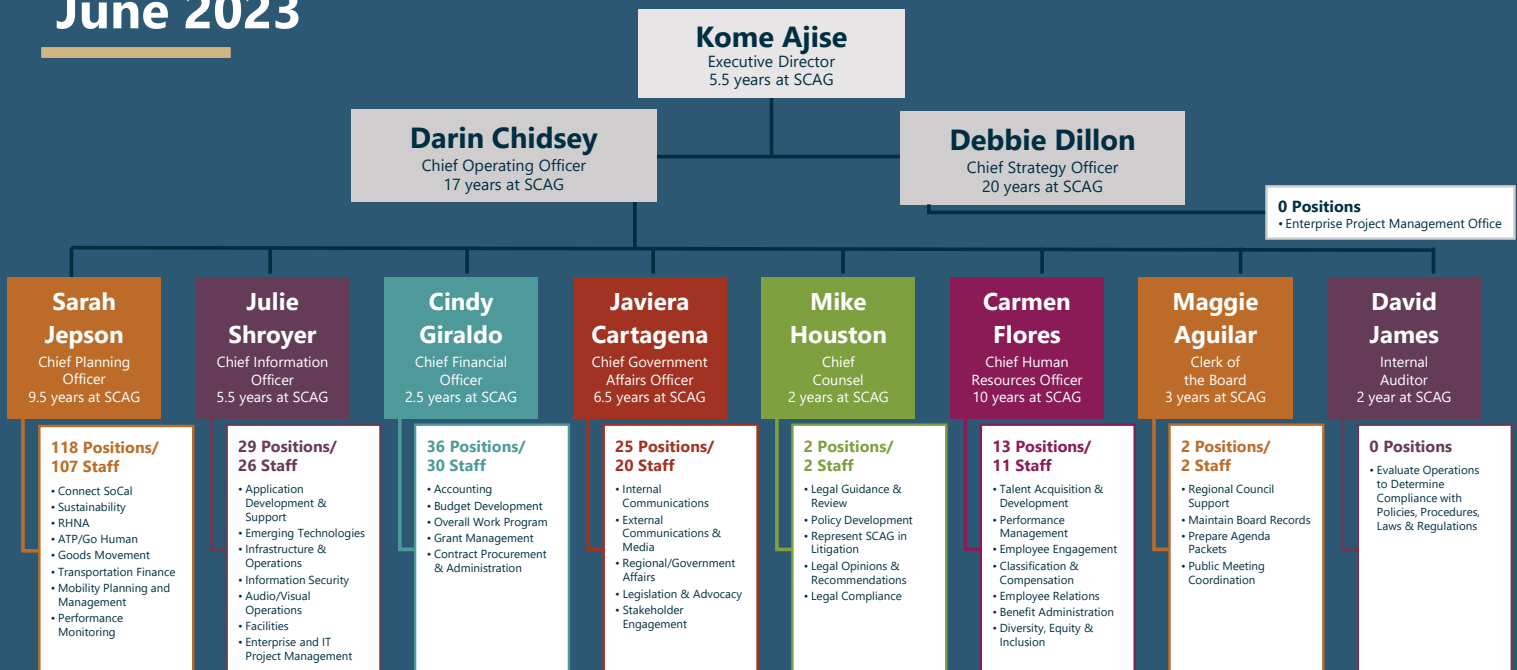


Strategic Plan Goals

1. Produce innovative solutions that improve the quality of life for Southern Californians.
2. Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.
3. Be the foremost data information hub for the region.
4. Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.
5. Recruit, support, and develop a world-class workforce and be the workplace of choice.
6. Deploy strategic communications to further agency priorities and foster public understanding of long-range regional planning.
7. Secure funding to support agency priorities to effectively and efficiently deliver work products.



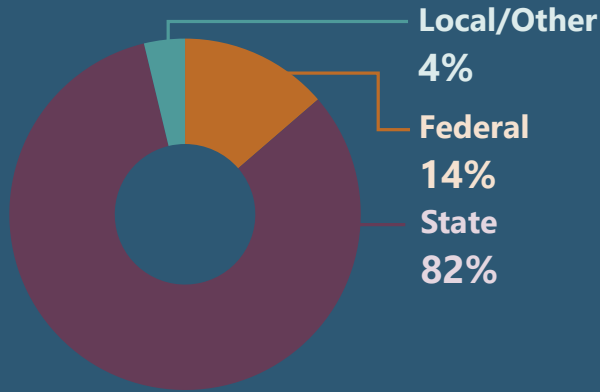
Executive Team Organizational Chart June 2023



Budget At-A-Glance

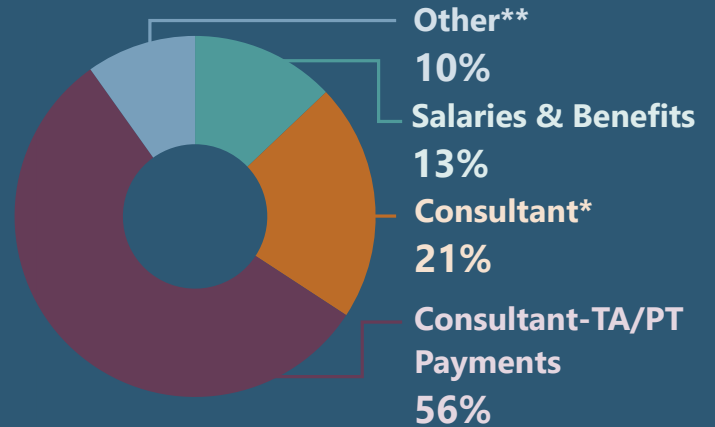
\$350.34 Million

FUNDING SOURCES



*State includes TDA
 **Local/Other includes Indirect Cost Carry-Forward

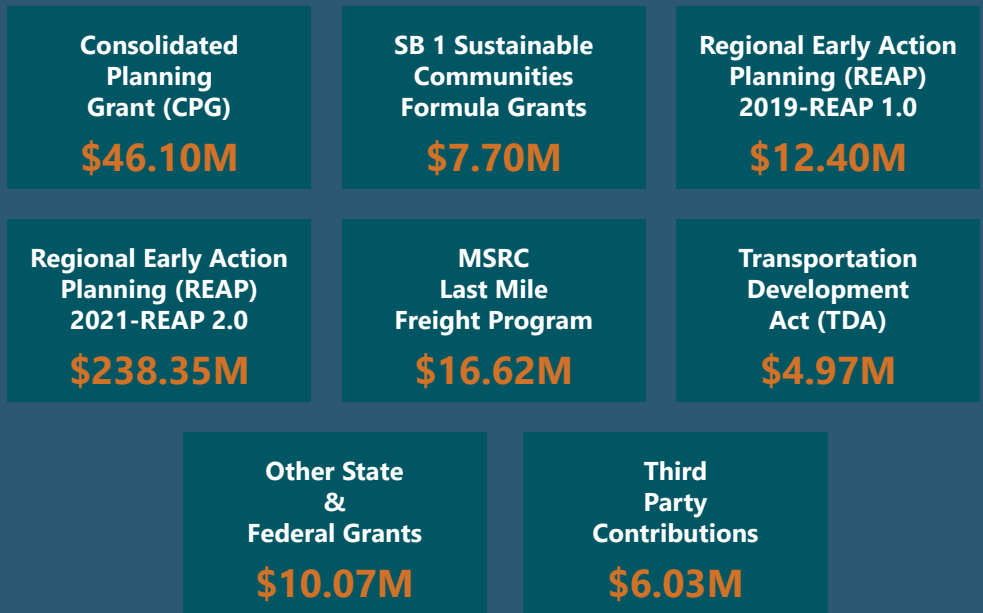
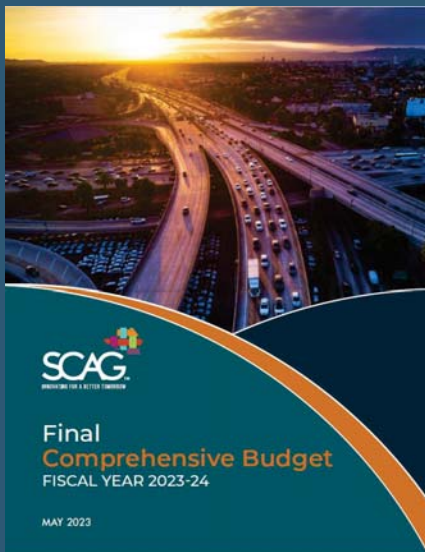
EXPENDITURES



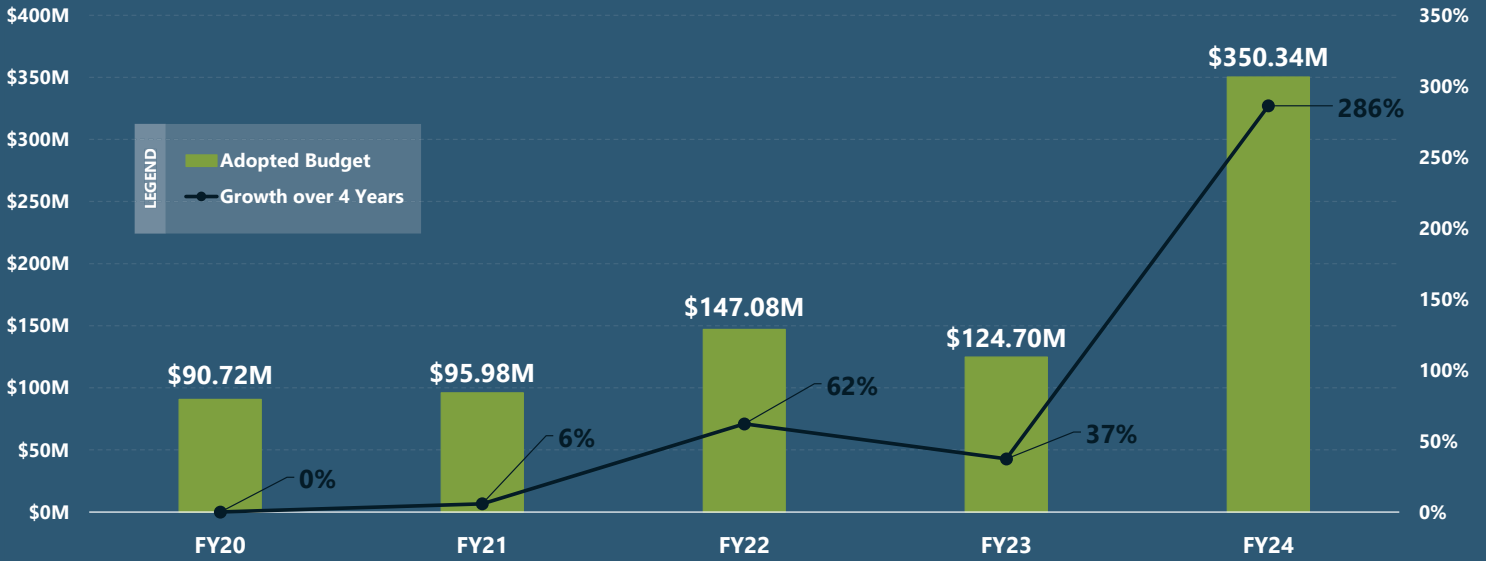
TA: Technical Assistance; PT: Pass-Through
 *Consultant includes prior year TA and PT payments to partner agencies as well as non-profit partnership
 **Other includes FTA pass-through payments, other operational costs and in-kind contributions

Overall Work Program

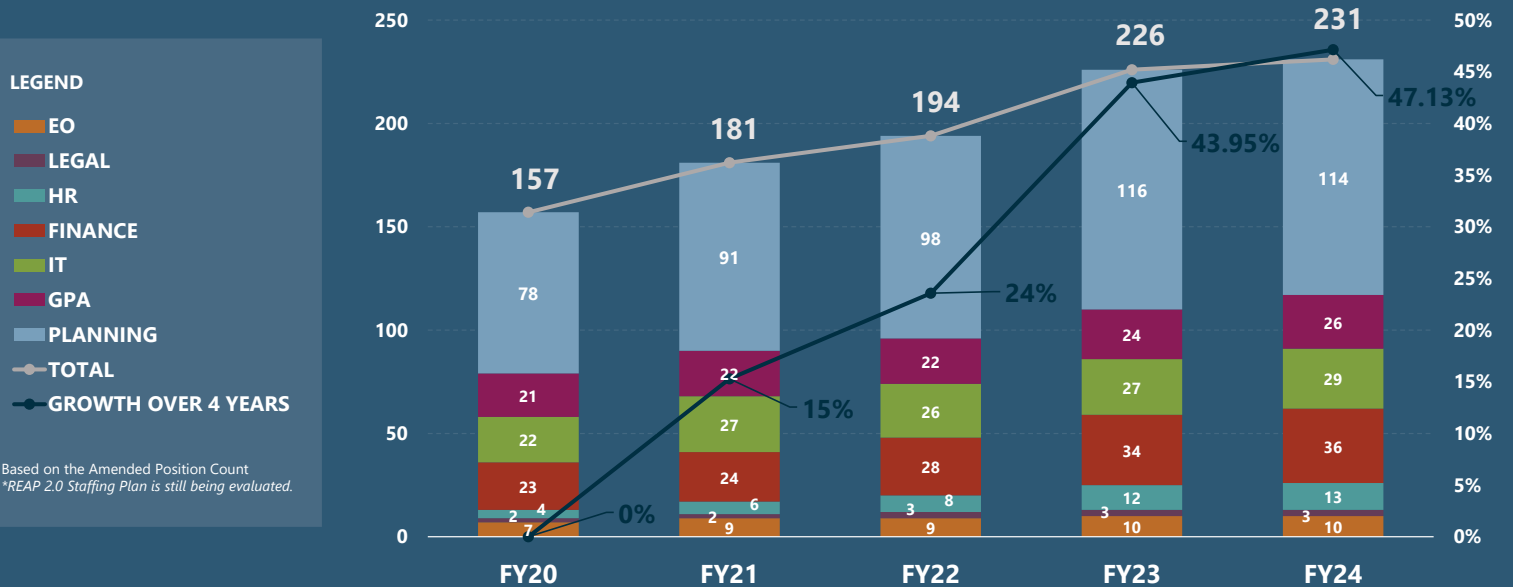
\$342.25 Million



Four-Year Budget History



Four-Year Staffing History



Based on the Amended Position Count
 *REAP 2.0 Staffing Plan is still being evaluated.

FY 2022-2023 Accomplishments

- | | |
|---|---|
| 1. 13th Annual Southern California Economic Summit | 14. Money Monday Newsletter |
| 2. 33rd Annual Demographic Workshop | 15. Other-to-Residential Toolkit |
| 3. 58th Annual Regional Conference & General Assembly | 16. Outreach to Community-Based Organizations |
| 4. 2023 Federal Transportation Improvement Program | 17. Racial Equity Baseline Conditions Report – November 2022 Update |
| 5. ADU Potential in the SCAG Region Final Report | 18. REAP 2.0 Program Framework |
| 6. ACS 2021 1-Year Estimates Report | 19. RAMP Policy Framework |
| 7. Advocacy in Washington & Sacramento | 20. Regional Briefing Book - December 2022 Update |
| 8. Clean Transportation Policy | 21. RDP & LDX Outreach |
| 9. Connect SoCal 2024 Outreach | 22. Regional Dedicated Transit Lanes Study |
| 10. Connect SoCal 2024 Policy Development Framework | 23. SCAG Region Value Pricing— Regional Express Lane Network: Concept of Operations |
| 11. Curb Space Management Study | 24. SoCal Economic Trends Tool |
| 12. Digital Action Plan | 25. Transit Priority Best Practices Report |
| 13. Go Human Community Streets Mini-Grants & Community Hubs Grants Programs | |

FY 2022-2023 Recognition & Awards

AWARD	PROGRAM	DATE
ESRI Making a Difference Award	Regional Data Platform	July 2022
American Planning Association California Chapter Opportunity and Empowerment Award of Excellence	Disadvantaged Communities Active Transportation Planning Initiative	October 2022
American Planning Association California Chapter Communications Initiative Award Of Merit	Go Human	October 2022
California State Chapter of the Association of Environmental Professionals	Development Streamlining Project	April 2023
American Planning Association Los Angeles Award of Excellence in Best Practices	"Other-to-Residential" Toolkit	
American Planning Association Orange County Award of Excellence - Grassroots	Go Human - Santa Ana Active Streets	May 2023
American Planning Association Los Angeles Award of Merit- Grassroots Initiative	Go Human	April 2023
American Planning Association Los Angeles Award of Merit- Public Outreach	Go Human	April 2023
American Planning Association Inland Empire Award of Excellence - Grassroots	Go Human	April 2023



EAC WORK PLAN & CONNECT SOCIAL 2024 UPDATE

Kome Ajise, Executive Director
& Sarah Jepson, Chief Planning Officer

Thursday, June 29, 2023
AGENDA ITEM #3

AGENDA ITEM #3: EAC WORK PLAN AND CONNECT SOCIAL 2024 UPDATE

Background

- In June 2021, President Lorimore convened a strategic planning session to establish high-level goals and priorities for the year and to integrate into SCAG's Strategic Plan update.
- The EAC Work Plan aims to more deeply engage the board in setting priorities for SCAG's policy leadership and programs.
- The EAC Work Plan provides direction to staff to prioritize and plan agenda items across Policy Committees and in coordination with the Regional Council to ensure robust policy conversations on issues of regional significance.

EAC Work Plan Milestones

**JUNE
2023**

EAC reviews and confirms high-level priorities and updates objectives for the President's term and through the end of 2023-2024 Fiscal Year. Direction reflected in the FY 24 EAC Work Plan.

**OCTOBER
2023**

EAC Work Plan adopted to guide programs and annual agenda development process for the Policy Committees and Regional Council. Committee Chairs prioritize and modify Committee Outlooks to set agendas.

**JANUARY
2024**

Staff provides Progress Report to EAC/RC including review of policy discussions as well as other activities to advance EAC Work Plan priorities.

**MAY
2024**

Accomplishments reflected in the President's Report – Year in Review 2023-2024.

Priority Area 1: Regional Policy Development—Regional Plan Update

2023-2024 OBJECTIVES

1. Provide oversight for completion of the **Agencywide Strategic Plan Update**.
2. Build on policy direction set by 2022-2023 policy resolutions and special committee recommendations to establish an integrated set of **Regional Planning Policies and Implementation Strategies in Connect SoCal 2024**.
3. Continue to bring elected leaders and community partners together to advance Regional Planning Policies and develop a shared understanding of challenges and solutions through **site visits, mobile workshops and trainings**.
4. Unite and elevate the region's voice on **transit recovery, goods movement, and a smooth transition to clean transportation technologies as key Presidential Priorities**.

Priority Area 2: Leadership in Resource Deployment

2023-2024 OBJECTIVES

1. Review and **approve REAP 2021 funding programs and project lists** ensuring consistency with the strategic priorities.
2. **Approve guidelines and oversee project selection** process for Federal and State funding programs administered by SCAG including the **2025 Federal Transportation Improvement Program and the Carbon Reduction Program**.
3. Approve **program guidelines for the 2024 Sustainable Communities Program**, including identifying categories and funding sources to support local planning to implement regional policies.
4. Pursue **Infrastructure Investment and Jobs Act (IIJA) and Inflation Reduction Act (IRA)** resources for SCAG and partner led efforts to implement Connect SoCal and support regional capacity building to increase local competitiveness for federal and state grants.
5. **Serve as ambassadors and champions** of SCAG's local planning programs and information services to increase awareness, reach and impact of SCAG services to advance regional plans and policies.

Priority Area 3: Legislative Action

2023-2024 OBJECTIVES

1. Continue to provide **regional leadership on important transportation policy and budgetary issues** to protect the SCAG region's ability to implement the RTP/SCS.
2. Provide regional leadership and **support for permit streamlining initiatives**, consistent with SCAG's legislative platform and priorities articulated at the 2023 Sacramento Summit.
3. Provide **regional leadership on substantive RHNA reform**, including identification of specific principles from SCAG's RHNA reform outreach efforts that can be translated to legislative proposals for the 2024 legislative year.

Priority Area 4: Technology & Innovation

2023-2024 OBJECTIVES

1. Continue to promote innovation in **regional planning and policy guided by the work of the Emerging Technology Committee and through technical assistance programs.**
2. **Provide oversight and help champion the use of data tools** available through the RDP to enhance local planning capacity in support of regional goals.
3. Continue evolution **of SCAG's hybrid cloud strategy** in support of regional data sharing, Connect SoCal modeling efforts and enterprise business systems.



CONNECT SOCIAL

Where We've Been



COMPLETED MILESTONES

- ✓ Draft Goals & Vision
- ✓ Draft Performance Measures
- ✓ Local Data Exchange
- ✓ Project List
- ✓ Draft SCS Technical Methodology
- ✓ Special Connect SoCal Subcommittees
- ✓ Public Workshops and Survey

Where We're Going



UPCOMING MILESTONES

- ✓ Draft Connect SoCal 2024 & PEIR Preview (September 2023)
- ✓ Release of Draft Connect SoCal 2024 & PEIR (October 2023)
- ✓ Public Comment Deadline (December 2023)
- ✓ Public Comment Response & Revision Approach (March 2024)
- ✓ Final Connect SoCal 2024 & PEIR (April 2024)
- ✓ Submit Adopted Plan to FHWA & CARB (April-May 2024)



GROWTH VISION

AGENDA ITEM #3: EAC WORK PLAN AND CONNECT SOCIAL 2024 UPDATE – GROWTH VISION

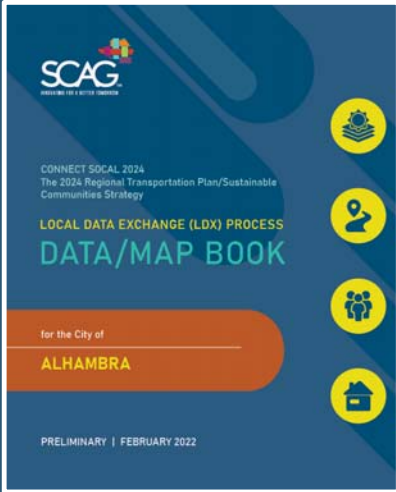
The Forecasted Regional Development Pattern Process

“...set forth a **forecasted development pattern for the region**, which, when integrated with the transportation network, and other transportation measures and policies, will reduce the greenhouse gas emissions from automobiles and light trucks to achieve, if there is a feasible way to do so, the **greenhouse gas emission reduction targets** approved by the state board, and (viii) allow the regional transportation plan to comply with Section 176 of the **federal Clean Air Act** (42 U.S.C. Sec. 7506).”

California Government Code 65080(b)(vii)

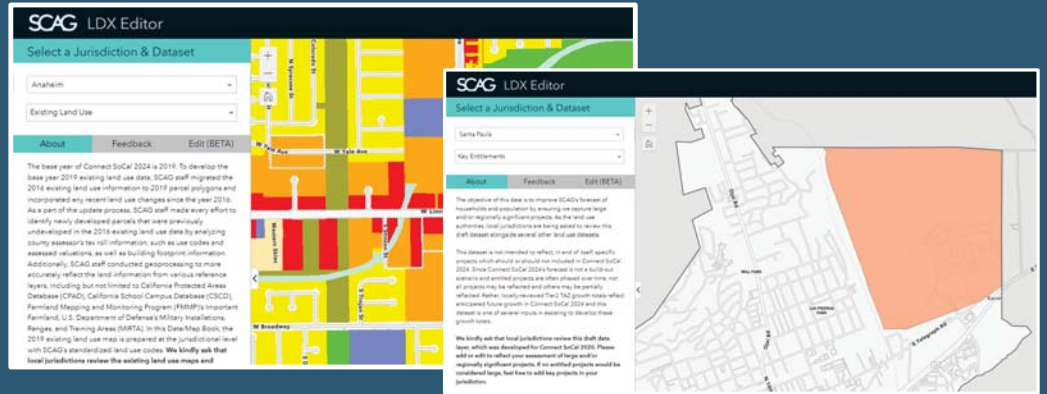


Connect SoCal 2024 Local Data Exchange



<https://scag.ca.gov/local-data-exchange>
February – December 2022

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS



Land Use

Transportation

Priority Development

Geographical Boundaries

Green Region Resource Areas

Growth

Submit LDX Survey

SCAG wants to better understand the trends, existing conditions and planning in the region. Your feedback from the local perspective is essential to help us develop Connect SoCal 2024. Please respond to each survey question as it pertains to your jurisdiction. Due to the multidisciplinary nature of the questions, we encourage interdepartmental collaboration. Please respond to the survey by 12/2/2022

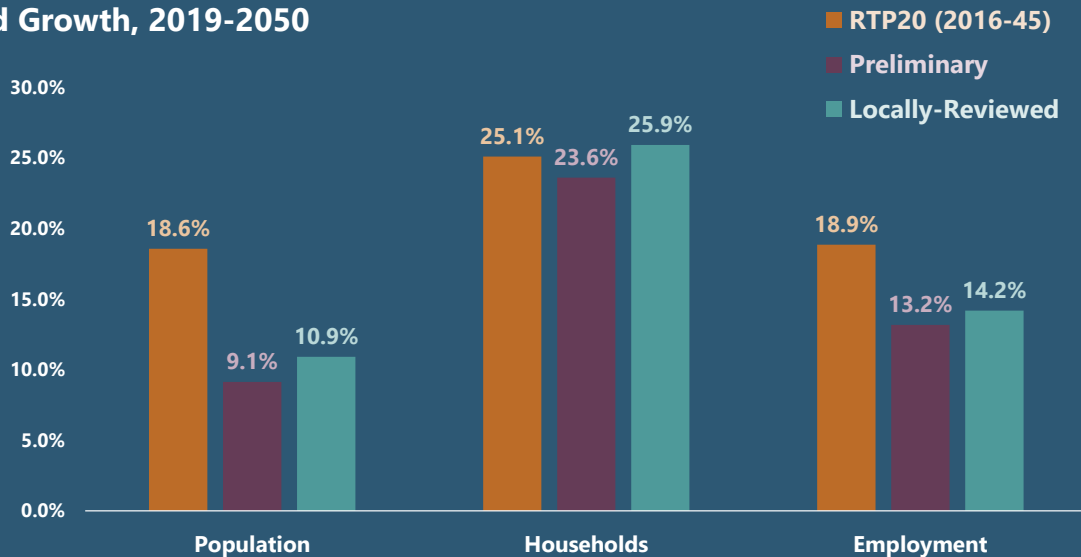
[Take Me To the Survey](#)

Regional Forecast

SCAG Region Forecasted Growth, 2019-2050

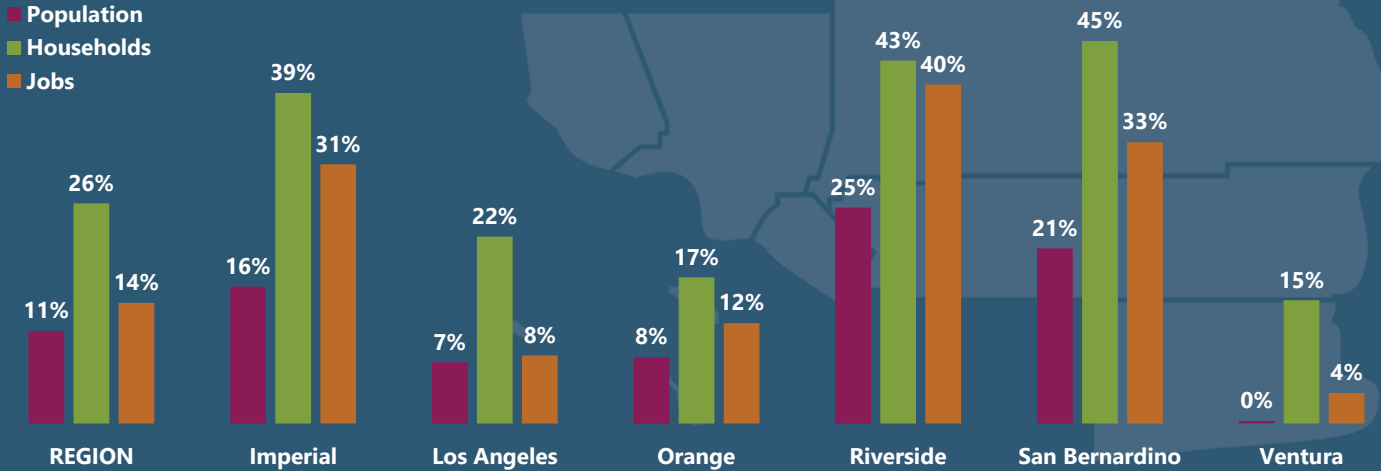
- Locally-reviewed higher than preliminary assumptions in three areas
- Employment and households changed in the same direction

Note: Local jurisdictions reviewed total households and employment. Population generated by SCAG staff using household figures provided.



County-Level Growth Forecast

Percent Change 2019-2050



Note: Local jurisdictions reviewed total households and employment. Population generated by SCAG staff using household figures provided.

Key Take-Aways: Household Growth is Accelerating

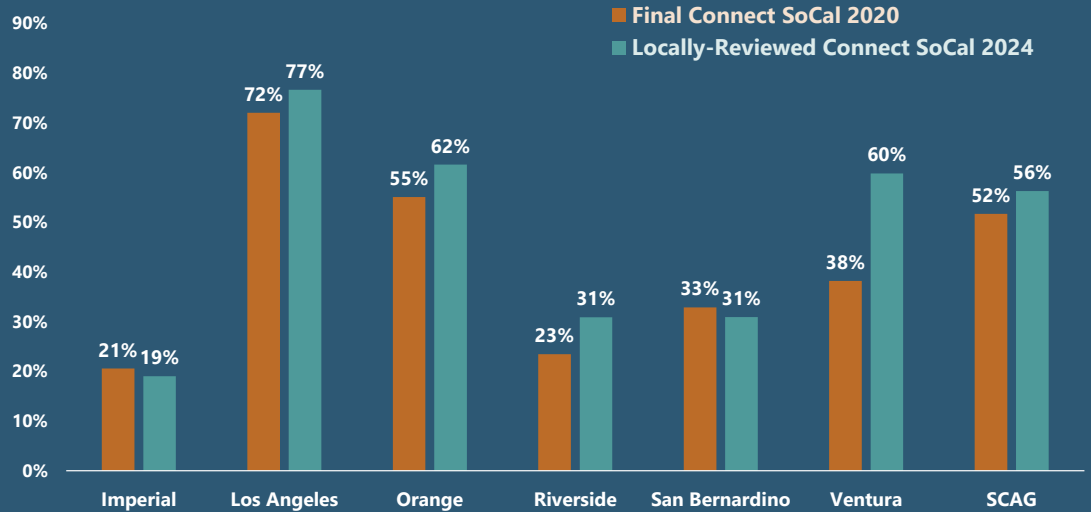
5-YEAR PERIOD	LOCALLY-REVIEWED CONNECT SOCIAL 2024	FINAL CONNECT SOCIAL 2020
2020-2025	73,400/yr.	57,000/yr.
2025-2030	74,800/yr.	57,000/yr.
NEXT DECADE:	741,000	570,000
2030-2035	60,800/yr.	53,400/yr.
2035-2040	45,400/yr.	46,300/yr.
2040-2045	32,200/yr.	46,300/yr.
2045-2050	20,600/yr.	--
3-DECADE PLAN HORIZON:	1,605,000	1,621,000

Key Take-Aways: Growth is Focused in Priority Development Areas

Household Growth in any PDA & No GRR

In most of the region:

- Growth in PDAs and outside of GRRAs
- Increase from 2020 Plan



Key Take-Aways: Local Plans Moving Region in Right Direction

- LDX survey highlighted General Plan and locally anticipated growth is in alignment with Connect SoCal Regional Planning Policies
- SCAG Local Assistance Programs critical to addressing local capacity needs
 - More than \$15M in planning grants awarded through 2020 Sustainable Communities Program
 - \$47M in REAP 1 funding awarded to support housing element development
 - \$246M in REAP 2 funding planned to support housing, mobility and SCS implementation



TRANSPORTATION FINANCE

Key Elements of the Financial Plan

Federal RTP Requirement

- Estimate of funding needed over 20-year plus life of the RTP to implement improvements, operate and maintain the transportation system
- Reasonably available revenue sources
 - Core revenue sources (existing federal, state, and local sources)
 - New sources/innovative financing (private funding, user charges, etc.)
- Fiscal constraint – balance expected revenue sources versus estimated costs

Assumptions

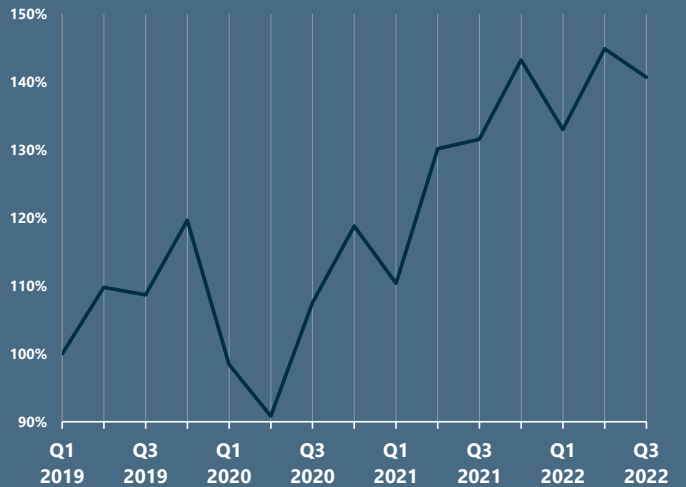
- Builds off County Transportation Commission (CTC) input, state forecasts, federal apportionments and others

Issues Impacting Core Revenue Stability

Sales taxes are our largest single funding Source, but volatile

- Eight transportation sales tax measures in the SCAG region providing the largest single source of revenue (historically nearly 60% of local core revenue sources).
- Even small changes in consumer behavior or economic conditions have significant effects on revenues that are available for transportation investments.
- Planning horizon (2050) extends beyond some local option sales tax measures.

TAXABLE SALES GROWTH IN SCAG, Since Q1 2019

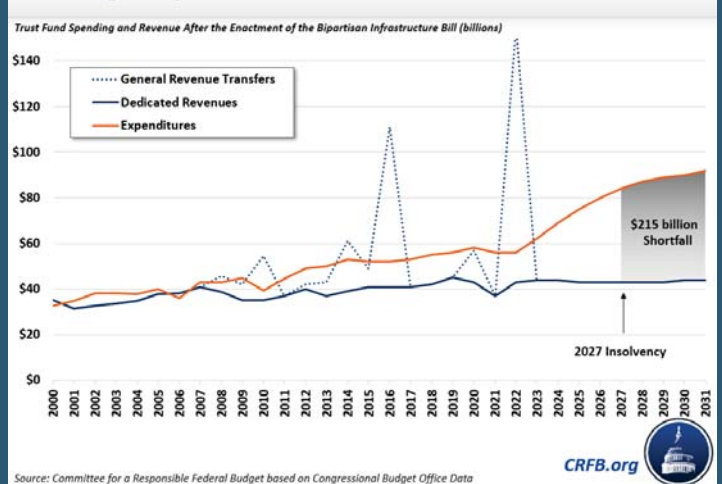


Issues Impacting Core Revenue Stability

Gas Tax Funding Shortfall

- Gas tax funds about 40% of all core revenue sources (*most state and federal sources*)
- Perennial federal funding shortfalls
 - Federal gas tax last updated in 1993 and is not indexed to inflation
 - Since 2008, the Federal Highway Trust Fund has required more than \$259 billion in one-time General Fund transfers to remain solvent
- State
 - SB 1 addressed some of these concerns since it is indexed to inflation and added EV fees

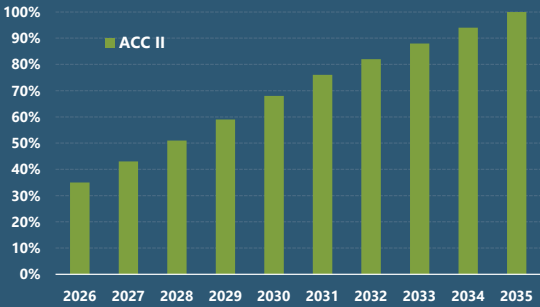
Highway Trust Fund Faces Shortfall After 2027



Issues Impacting Core Revenue Stability

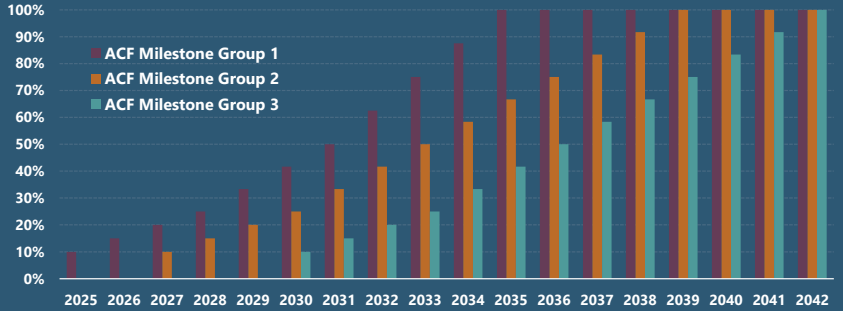
Further Gas Tax Revenue Decline

Zero Emission Vehicle Purchase Share



ACC II: Advanced Clean Cars II
(light-duty passenger cars, pickup trucks and SUVs)

Zero Emission Fleet Share Regulations



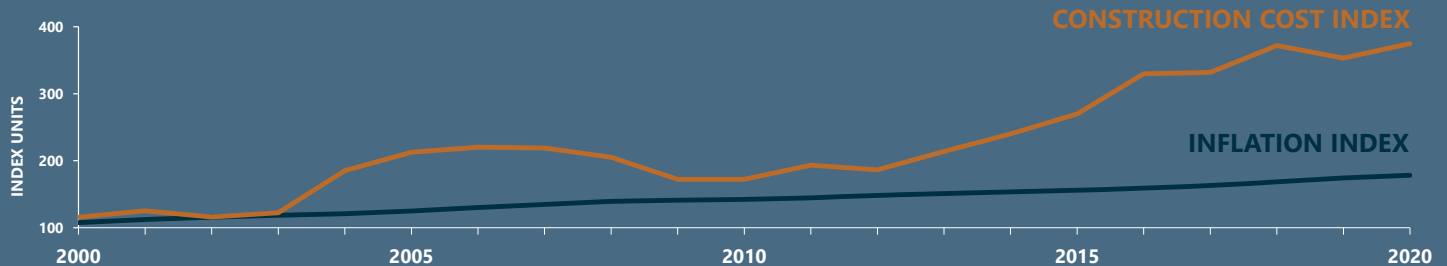
ACF: Advanced Clean Fleets

- *ACF Milestone Group 1:* Box trucks, vans, buses with two axles, yard tractors, light-duty package delivery vehicles
- *ACF Milestone Group 2:* Work trucks, day cab tractors, buses with three axles
- *ACF Milestone Group 3:* Sleeper cab tractors and specialty vehicles

Escalating Transportation Costs

- Inflation/Cost Escalation - Long-term inflation is projected to grow at 2.3 percent annually, while capital costs are projected to grow at 4.7 percent
- Decline in purchasing power of transportation revenue sources by over 70% by end of Plan period

CONSTRUCTION COST & INFLATION INDICES



Operations & Maintenance Costs

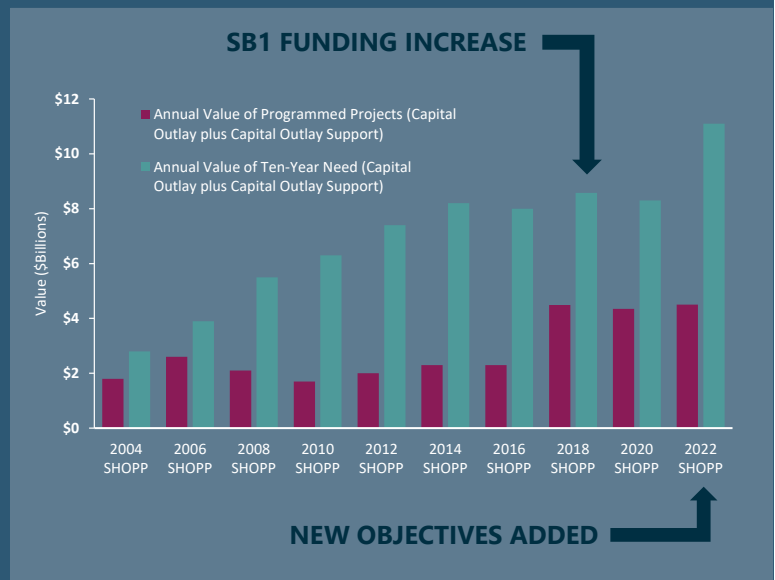
Transit & Passenger Rail Uncertainties

- Post-COVID service levels remain lower and many operators are still working toward pre-pandemic service
- Recent financials are not indicative of long-term trends
 - Stimulus funding, IIJA is short-term
- The 2018 Innovative Clean Transit Rule mandates the purchase of zero-emission buses (ZEBs) by transit agencies
 - Beginning in 2029, 100% of new purchases by transit agencies must be ZEBs, with a goal for full transition by 2040
 - This will increase costs to replace rolling stock

Operations and Maintenance Costs:

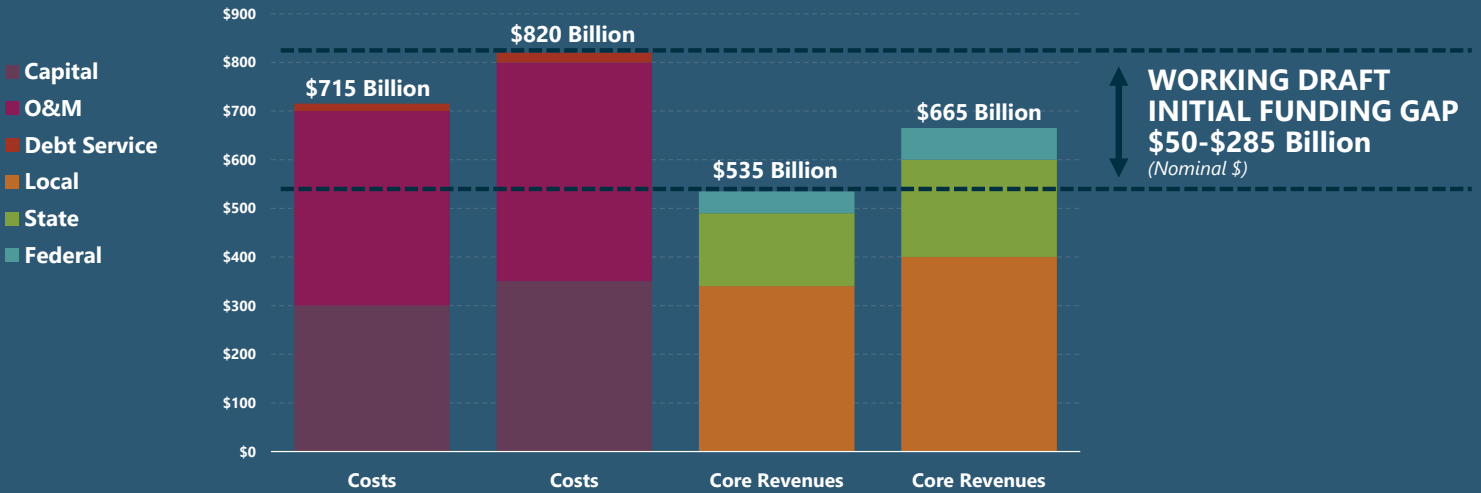
Need to Encompass Resilience Costs Across the Transportation System

- Pressing need to capture resiliency needs to address potential vulnerabilities in the system from extreme weather events
- Applies to maintenance of all capital assets in the transportation system and could increase operations spending as excessive heat and other factors impact operations
- Resiliency needs projected to increase the gap between estimated available funding and operation & maintenance needs



Insufficient Core Revenue for Transportation System

Working Draft Initial Fiscal Constraint Analysis



Key Takeaways



Guiding Principles to Identify New Revenue Sources

- Establish a user fee-based system that better reflects the true cost of transportation, provides firewall protection for transportation funds, and equitable distribution of costs and benefits
- Pursue funding tools that promote access to opportunity and support economic development through innovative mobility programs
- Promote national and state programs that include return-to-source guarantees while maintaining flexibility to reward regions that continue to commit substantial local resources
- Leverage locally available funding with innovative financing tools to attract private capital and accelerate project delivery
- Promote local funding strategies that maximize the value of public assets while improving mobility, sustainability and resilience

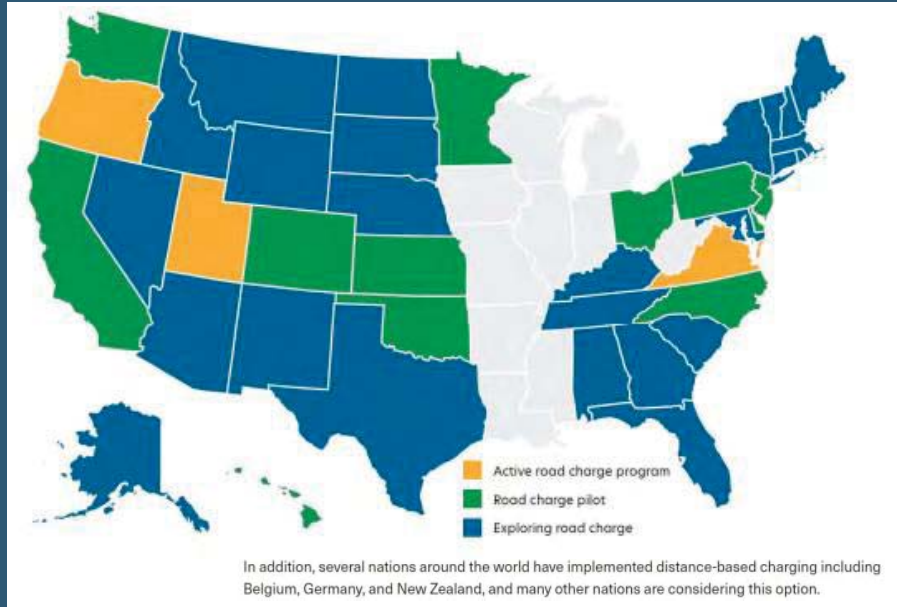
Connect SoCal 2020 - New & Innovative Sources

Strategy	Description
Road User Charge <i>(replacement)</i>	Road User Charge would replace existing federal and state gas taxes. Analysis assumed 2.5 cents (2019 dollars) per mile starting in 2030, indexed to maintain purchasing power.
Regional Road Charge	Implementation of a Regional Road Change on a county basis, which would provide a choice among multiple pricing options tailored to local needs. Analysis assumes a regional road change of 1.5 cents (2019 dollars) per mile.
Job Center Parking Strategy	Increase parking price in key job centers. Rates increase over time to incentivize modal shift and single-occupant vehicle trip reduction.
Cordon Pricing	Assumes peak period charges in parts of Los Angeles County. This Cordon Pricing Strategy is included as one aspect of the Mobility Go Zone concept – which envisions a suite of mobility service options together with incentives to reduce dependency on personal automobiles.

MBUF (Mileage-based User Fee) Programs

MBUF Programs (Existing or in Development)

- MBUF Fee Support in IJA
 - USDOT directed to carry out a national pilot
 - Expands existing grant program to include eligibility for regional and local governments



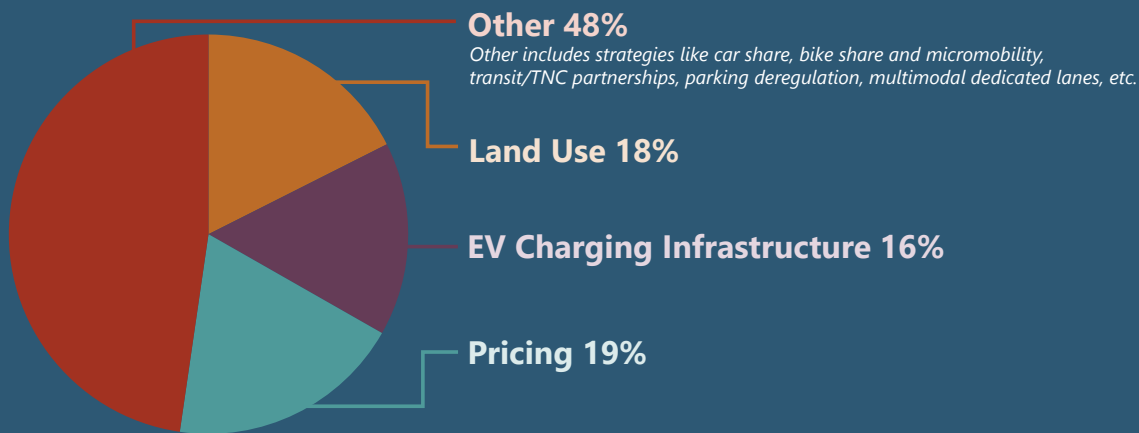
Simplified History of Pricing in the SCAG Region



Operational Projects; RUC: Road User Charge; EL: Express Lanes; SHS: State Highway System; TOD: Time-of-Day

GHG Reduction Strategies in Connect SoCal 2020

Excluding exogenous and baseline factors, this is the relative contribution of Plan strategies in meeting per capita GHG emission reduction targets



Connect SoCal 2024: Summary

Connect SoCal 2024 carries forward many strategies from Connect SoCal 2020 with:

- Additional focus and emphasis on Equity and Resilience
- Data and analysis updates to include impacts from COVID-19 pandemics
- Policy direction and resolutions from SCAG Regional Council since 2020
- New Connect SoCal Regional Planning Policies
- New Connect SoCal Implementation Strategies
- New Technical Reports: Tourism and Housing



THANK YOU!

For more information, please visit:

scag.ca.gov



Supplemental Materials – June 29, 2023

Agenda Item No. 3 EAC Work Plan and Connect SoCal 2024 Update

- Attachment 1 - 2023-2024 Draft EAC Work Plan
- Attachment 2 - Committee Outlooks

2023-2024 Draft EAC Work Plan

Priority Area 1: Regional Policy Development—Regional Plan Update

2022-2023 Accomplishments:

1. Provided oversight for development of Strategic Priorities for Agency-wide Strategic Plan aligned with vision and mission to drive coordinated action based on agency-wide objectives and key performance indicators.
2. Established “Return to Office” policy to ensure committee meeting format supports rich engagement and dialogue among the Regional Council.
3. Continued to develop the leadership role of Policy Committee Chairs and Vice Chairs in prioritization of policy issues addressed by the committee through guiding preparation of an annual outlook and regular briefings with SCAG Executive staff to align agendas with priorities;
4. Expanded conversations on intersectional issues at the Regional Council to bridge Policy Committee conversations resulting in unified policy direction on water resilience, digital equity, clean transportation technology, and a regional call to action on supply chain issues.
5. Provided policy direction on emerging issues by establishing Special Committees for Connect SoCal 2024 that brought forward recommendations to advance equity, resilience and economic goals.
6. Continued SCAG’s leadership and advancement of an Inclusive Economic Growth Strategy working in partnership with Economic Development Corporations and High Road Transition Collaboratives formed by the State’s Community Economic Resilience Fund program to build more inclusive and resilient economies.
7. Brought elected leaders and community partners together to develop a shared understanding and explore solutions to regional challenges through site visits, mobile workshops and trainings, including a tour of LAX, California Air Resources, and Impact Housing, as well as Imperial County and Coachella Valley.

2023-2024 Objectives:

1. Provide oversight for completion of the Agencywide Strategic Plan Update.
2. Build on policy direction set by 2022-2023 policy resolutions and special committee recommendations to establish an integrated set of Regional Planning Policies and Implementation Strategies in Connect SoCal 2024.
3. Continue to bring elected leaders and community partners together to advance Regional Planning Policies and develop a shared understanding of challenges and solutions through site visits, mobile workshops and trainings.
4. Unite and elevate the region’s voice on transit recovery, goods movement, and a smooth transition to clean transportation technologies as key Presidential Priorities.

Priority Area #2: Leadership in Resource Deployment—Connect SoCal Implementation

2022-2023 Accomplishments:

1. Reviewed and approved guidelines for formula-based and competitive programs and projects to be included in SCAG’s application for REAP 2021 resources.
2. Provided direction to staff on continued refinement and enhancement of Regional Data Platform (RDP) to serve local and regional planning needs including by prioritizing REAP 2 funding for additional outreach and expansion of performance-based planning and program evaluation tools.
3. Championed SCAG’s local planning programs to increase awareness, reach and impact of SCAG services to advance regional plans and policies including through participation in Mobile Workshops and briefings of state legislators.
4. Adopted Regional Advanced Mitigation Program Policy Framework to establish a regional policy baseline to ensure the Greenprint Tool is aligned with policy objectives.

2023-2024 Objectives:

1. Review and approve REAP 2021 funding programs and project lists ensuring consistency with the strategic priorities approved in the REAP 2021 framework and resulting program-specific guidelines.
2. Approve guidelines and oversee project selection process for Federal and State funding programs administered by SCAG including the 2025 Federal Transportation Improvement Program and the Carbon Reduction Program.
3. Approve program guidelines for the 2024 Sustainable Communities Program, including identifying categories and funding sources to support a series of Calls for Projects to provide resources to meet the diverse planning needs of local communities and support implementation of regional planning policies and strategies.
4. Pursue Infrastructure Investment and Jobs Act (IIJA) and Inflation Reduction Act (IRA) resources for SCAG and partner led efforts to implement Connect SoCal and support regional capacity building to increase local competitiveness for federal and state grants.
5. Serve as ambassadors and champions of SCAG’s local planning programs and information services to increase awareness, reach and impact of SCAG services to advance regional plans and policies.

Priority #3: Legislative Action

2022-2023 Accomplishments

1. Identified, developed, and executed advocacy opportunities to advance the Regional Council’s legislative and budgetary priorities, including taking positions on dozens of legislative bills, conducting numerous in-person and virtual meetings to convey those

legislative positions, working with coalitions to stop problematic legislation, securing flexibility for Housing Element updates, and securing surplus state tax revenue for priority transportation programs.

- 2. Continued to support SCAG region members and partners in funding opportunities that support the implementation of the Connect SoCal by providing nearly 200 support letters for state and federal competitive grant opportunity and member designated projects and expanding outreach efforts to increase awareness of funding opportunities through the new Money Mondays newsletter and a funding focused Toolbox Tuesday.
- 3. Provided regional leadership on protecting investments made to the state’s multimodal transportation network, including through joint advocacy letters involving SCAG partner transportation agencies and by elevating this issue at the 2023 Sacramento Summit.
- 4. Provided oversight for a regional stakeholder engagement process to gain feedback on meaningful RHNA reforms to set the stage for future advocacy.

2023-2024 Objectives:

- 1. Continue to provide regional leadership on important transportation policy and budgetary issues to protect the SCAG region’s ability to implement the RTP/SCS, such as advocating against AB 6, AB 7, and AB 1335, and supporting funding promises made to the Active Transportation Program, Transit & Intercity Rail Capital Program, and securing relief funding for transit operators.
- 2. Provide regional leadership and support for Governor Newsom’s CEQA Streamlining package, consistent with the agency’s legislative platform and priorities articulated at the 2023 Sacramento Summit.
- 3. Provide regional leadership on substantive RHNA reform, including identification of specific principles from SCAG’s RHNA reform outreach efforts that can be translated to legislative proposals for the 2024 legislative year.

Priority #4: Technology/Innovation Leadership

2022-2023 Accomplishments

- 1. Advanced broadband planning, clean technology and smart cities work initiatives including through adopting a Digital Action Plan that provided the strategic direction for securing \$1.5 million to-date in federal and state grants to address the digital divide.
- 2. Continued to support and bolster SCAG’s Regional Data Platform by prioritizing REAP 2 funding for additional outreach and expansion of performance-based planning and program evaluation tools.
- 3. Continued to promote innovation in regional planning and policy guided by the work of the Emerging Technology Committee and through technical assistance programs such as the Smart Cities & Mobility Innovations Call.
- 4. Launched study to develop a regional road map for medium and heavy-duty zero emission infrastructure planning.

5. Adopted a set of Emerging Technology Principles to be included in Connect SoCal 2024 to provide a framework for assessing emerging technologies which may be beneficial to the SCAG region.
6. Continued evolution of SCAG's hybrid cloud strategy in support of regional data sharing, Connect SoCal modeling efforts, and enterprise business systems.

2023-2024 Objectives

1. Continue to promote innovation in regional planning and policy guided by the work of the Emerging Technology Committee and through technical assistance programs.
2. Provide oversight and help champion the use of data tools available through the RDP to enhance local planning capacity in support of regional goals.
3. Continue evolution of SCAG's hybrid cloud strategy in support of regional data sharing, Connect SoCal modeling efforts, and enterprise business systems.

DRAFT

Transportation Committee Agenda Outlook

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.

Date	Connect SoCal	Local Assistance Program	Regional Update
July	<ul style="list-style-type: none"> Transit Target Setting (R&F) Connect SoCal 2024 Outreach Update 	<ul style="list-style-type: none"> REAP 2.0 CTC Partnership Program Project Selection REAP 2.0 Regional Pilot Initiatives Program Framework GO Human Community Hubs: Project Award List Highlight 	<ul style="list-style-type: none"> TC 12-Month Lookahead (R&F) LOSSAN Rail Corridor Resiliency Subcommittee Update
Sept	Joint Policy Committee: Connect SoCal 2024 Draft Plan Review		
Oct-Dec	<ul style="list-style-type: none"> Connect SoCal 2024: Release of Draft for Public Review and Comment 2025 FTIP Guidelines Comprehensive Goods Movement Plan Update SCAG Mobility Hub Strategy Advanced Air Mobility Clean Technology Compendium Findings Highways to Boulevards Regional Study Guest Speaker Series: Replacing the Gas Tax 	<ul style="list-style-type: none"> Acceptance of CPUC Local Agency Technical Assistance (LATA) Funds LATA Call for Projects Sustainable Communities Program (SCP) Call 3 Parking Project Findings (R&F) Future Communities Pilot Program Results Climate Pollution Reduction Grants Update Go Human Program Overview/Highlights/Success LATA Project Area Selection Carbon Reduction Program: CTC Program Guidelines & Call for Projects 	<ul style="list-style-type: none"> Trade Corridor Enhancement Program (TCEP)/SB 671 Update (R&F) CMAQ/STBG/CRP MOU with County Transportation Commissions (R&F) Broadband Federal Funding Account (FFA) Grant CA High Speed Rail Authority Status Update on Los Angeles-Anaheim Corridor Broadband State of the Region Update

Transportation Committee Agenda Outlook

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.

Date	Connect SoCal	Local Assistance Program	Regional Update
Jan-Mar	<ul style="list-style-type: none"> Connect SoCal 2024: Summary of Comments and Revision Approach Zero Emission Truck Infrastructure Study (ZETI) Outreach Findings Transportation Pricing & Incentives Joint MPO Research Update Guest Speaker Series: Congestion Pricing & Equity 	<ul style="list-style-type: none"> Curb Space Management Update (R&F) Future Communities Pilot Program Results SCP Call 3 Smart Cities & Mobility Innovations Update 	<ul style="list-style-type: none"> Metrolink Transit Oriented Development (TOD) Study Broadband Permit Streamlining Report Findings EV Oasis Project Update
April	<ul style="list-style-type: none"> Proposed Final Transportation Conformity Analysis for Connect SoCal 2024 Recommendation for RC to Adopt the Connect SoCal 2024 Final PEIR (R&F) Guest Speaker Series: Universal Basic Mobility 	<ul style="list-style-type: none"> Last Mile Freight Program Update (R&F) SCAG ATP Cycle 7 Regional Program & AT&S Sustainable Communities Programs Guidelines 	
May	General Assembly		
June- July	<ul style="list-style-type: none"> Connect SoCal 2024: Final Adoption Connect SoCal 2024: Implementation Strategies Guest Speaker Series: Mobility Hubs 	<ul style="list-style-type: none"> REAP 2.0 CTC Partnership Program Update REAP 2.0 Regional Pilot Initiatives Program Update 	Smart Cities Vision Plan Update

Energy & Environment Committee Agenda Outlook

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.

Date	Connect SoCal	Local Assistance Program	Regional Update
July	<ul style="list-style-type: none"> Connect SoCal 2024 Outreach Update Connect SoCal 2024: Performance Measures Update Connect SoCal 2024: Resilience Policies and Strategies 	<ul style="list-style-type: none"> REAP 2.0 Update 	<ul style="list-style-type: none"> Climate Resolution Bi-Annual Update
Sept	Joint Policy Committee: Connect SoCal 2024 Draft Plan Review		
Oct	<ul style="list-style-type: none"> Greenprint Tool Data Policies (Action) Authorization to Release the Connect SoCal 2024 Draft PEIR (Action) Release of Draft Transportation Conformity Analysis for Public Review and Comment (Action) Transmittal to South Coast AQMD of Draft 2024 PM2.5 State Implementation Plan Appendix IV-C RTP/SCS and Transportation Control Measures 	<ul style="list-style-type: none"> REAP 2.0 Update 	<ul style="list-style-type: none"> EEC 12-Month Lookahead California's 30 x 30 conservation framework: Outside Presenter
Nov	<ul style="list-style-type: none"> Clean Technology Compendium Findings Connect SoCal 2024: Implementation Strategies 	<ul style="list-style-type: none"> Clean Cities Program Update Water White Paper Update Climate Pollution Reduction Grants 	<ul style="list-style-type: none"> California Air Resources Board Advanced Clean Cars Program: Outside Presenter
Jan to Mar	<ul style="list-style-type: none"> Regional Resilience Planning Connect SoCal 2024: Summary of Comments and Revision Approach Transmittal to South Coast AQMD of Final 2024 PM2.5 State Implementation Plan Appendix IV- RTP/SCS and Transportation Control Measures (Action) 	<ul style="list-style-type: none"> Grey Water: Local Policies & Best Practices 	<ul style="list-style-type: none"> Clean Energy & Storage: Outside Presenter

Attachment: 23-3120-EAC-PPT-Retreat_V1 2spp (Proposed Regional Council Policy)

Energy & Environment Committee Agenda Outlook

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.

Date	Connect SoCal	Local Assistance Program	Regional Update
April	<ul style="list-style-type: none"> Recommendation for RC to Adopt the Connect SoCal 2024 Final PEIR (Action) Proposed Final Transportation Conformity Analysis for Connect SoCal 2024 (Action) 	<ul style="list-style-type: none"> Water White Paper & Next Steps 	
May		General Assembly	
June- July	<ul style="list-style-type: none"> Connect SoCal Implementation Strategies 	<ul style="list-style-type: none"> REAP 2.0 Update Climate Pollution Reduction Grants 	<ul style="list-style-type: none"> Climate Resolution Bi-Annual Update

CEHD Committee Agenda Outlook

Date	Connect SoCal	Local Assistance Program	Regional Update
July to Aug	<ul style="list-style-type: none"> Connect SoCal Performance Measures Connect SoCal Outreach update Connect SoCal Draft Plan Review 	<ul style="list-style-type: none"> REAP 1: Bi-Annual Report REAP 2: RUSH Industry Forum Summary and RUSH Call Release (Action) 	<ul style="list-style-type: none"> RHNA Reform (Action) Demographic workshop Save the Date Announcement
Sep	Joint Policy Committee: Connect SoCal 2024 Draft Plan Review		
Oct - Dec	<ul style="list-style-type: none"> Connect SoCal Implementation Strategies 	<ul style="list-style-type: none"> REAP 1: Metrolink TOD Study Update REAP 1: Preservation Study REAP 1: Housing and Sustainable Development Update REAP 2: NOFA and HIPP Funding Awards (Action) 	<ul style="list-style-type: none"> Inclusive Economic Contracting Toolkits IERS Grant: Job Quality Index Update
Jan-Mar	<ul style="list-style-type: none"> Connect SoCal Summary of Comments and Revisions Approach 	<ul style="list-style-type: none"> REAP 1: Bi-Annual Report REAP 2: RUSH Funding Awards (Action) 	<ul style="list-style-type: none"> IERS Grant Update: Economic Analyses IERS Grant: Tribal Data Needs Assessment
April-June	<ul style="list-style-type: none"> Connect SoCal Final Adoption Connect SoCal Implementation Strategies 	<ul style="list-style-type: none"> REAP2 – PATH & SRP2 Program Updates 	<ul style="list-style-type: none"> IERS Grant Update

Regional Council Agenda Outlook

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.

Date	Connect SoCal	Local Assistance Program	Regional Update
July	<ul style="list-style-type: none"> Policy Development Framework (Action) 	<ul style="list-style-type: none"> REAP 2.0 CTC Partnership Program Project Selection (Action) REAP 2.0 Regional Partnership Initiative (Action) REAP 2.0 Update 	
Sept	<ul style="list-style-type: none"> RHNA Reform Comments (Action) 2025 FTIP Guidelines (Action) 	<ul style="list-style-type: none"> REAP 2: RUSH Call Release (Action) Sustainable Communities Program Call 4: Project Selection (Action) 	<ul style="list-style-type: none"> Presidential Priorities: Outside Speaker
Oct	<ul style="list-style-type: none"> Authorization to Release the Connect SoCal 2024 Draft PEIR (Action) Release of Draft Transportation Conformity Analysis for Public Review and Comment (Action) Connect SoCal 2024: Authorization to Release Draft Plan (Action) 2025 FTIP Guidelines (Action) 	<ul style="list-style-type: none"> REAP 2: NOFA and HIPP Funding Awards (Action) 	
Nov		<ul style="list-style-type: none"> Greenprint Tool Data Policies (Action) Carbon Reduction Program: Guidelines & Call for Projects (Action) 	<ul style="list-style-type: none"> Presidential Priorities: Outside Speaker

Regional Council Agenda Outlook

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.

Date	Connect SoCal	Local Assistance Program	Regional Update
Jan-Mar	<ul style="list-style-type: none"> Connect SoCal 2024: Summary of Comments and Revision Approach 	<ul style="list-style-type: none"> REAP 2: RUSH Funding Awards (Action) REAP 1.0 Bi-Annual Report Racial Equity Early Action Plan Status Update REAP 2.0 Update 	<ul style="list-style-type: none"> EAC Work Plan Progress Report Presidential Priorities: Outside Speaker
Apr	<ul style="list-style-type: none"> Connect SoCal 2024: Final Adoption (Action) 		
May	General Assembly		
June-July		<ul style="list-style-type: none"> Inclusive Economic Recovery Strategy Grant Update & Final Report 	<ul style="list-style-type: none"> Presidential Priorities: Outside Speaker



AGENDA ITEM 4
REPORT

Southern California Association of Governments
June 29, 2023

To: Executive/Administration Committee (EAC)
From: Michael Houston, Chief Counsel/Director of Legal Services
(213) 630-1467, houston@scag.ca.gov
Subject: District Evaluation Process

EXECUTIVE DIRECTOR'S
APPROVAL

RECOMMENDED ACTION:

Review and discuss background regarding how the Southern California Association of Governments (SCAG) undertook the Regional Council District evaluation process in the past, review data on District populations, and provide direction to staff as appropriate on the upcoming District evaluation process that is proposed below.

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal

EXECUTIVE SUMMARY:

Pursuant to SCAG's Bylaws, the Regional Council must undertake an evaluation of its Regional Council Districts by the end of calendar year 2023 (the "District Evaluation process"). This report provides background of the past processes, current District and city population data, and additional information for the Executive Administration Committee (EAC) to provide direction as staff commences the District Evaluation process that is proposed below.

BACKGROUND:

Bylaw Requirements to Periodically Evaluate Regional Council Districts

The 191 cities in the SCAG region are represented on the Regional Council by way of Regional Council Districts. Some Districts are comprised of multiple cities (sometimes called "multi-city Districts") and some are comprised of only a single city (sometimes called "single-city Districts").

SCAG's Bylaws provide that, in each year ending in "3" or "8," the Regional Council must review District boundaries "based upon city population data as most recently available from the State Department of Finance." (Bylaws Art. V.A.(1)(a)(2).) Additionally, the Bylaws provide that Districts: (1) should have a "geographic community of interest" and be of "approximately equal population" (Bylaws Art. V.A.(1)(a)(1)); (2) may span multiple counties, but must not cross subregional boundaries (*ibid.*); and (3) are limited to 70 in number (Bylaws Art. V.A.(1)(a)(6)).

Outreach to subregional organizations is required. Subregional organizations have authority to make recommendations to establish or modify Districts (and must use the same population data described above). (Bylaws Art. V.A.(1)(a)(5).)

The Bylaws provision requiring review every five years was added in 2004. As a result, the Regional Council previously performed this District Evaluation process in 2008, 2013 and 2018. Pursuant to the Bylaws, SCAG must undertake and complete its next District Evaluation process by the end of calendar year 2023.

As noted above, SCAG's Bylaws establish a maximum of 70 Regional Council Districts. There are currently 69 Regional Council Districts. A map depicting the current Regional Council District configuration is attached to this staff report.

Summary of the 2018 District Evaluation Process

The most recent District Evaluation process in 2018 included appointment by the President of a District Evaluation Subcommittee; a staff presentation at the 2018 June EAC retreat for direction on topics to be addressed by the subcommittee; meetings of the subcommittee to evaluate population ranges, take stakeholder input (including from subregions and interested cities/counties), and develop recommendations for Regional Council consideration; and Regional Council action on February 7, 2019 that approved the subcommittee's recommendation.

Ultimately, in 2018, the Regional Council took the following actions:

- Established a population range of 245,000-345,000 persons per District (with acknowledgment of statistical deviations of approximately +/- 50,000 persons); and
- Retained the 2013 configuration of Regional Council Districts, limited at 69 districts.

While there were some Districts with populations outside of the recommended population range, no changes were made for a variety of reasons, including to maintain a geographic community of interest or the boundaries of the subregion. As noted at the time the Regional Council approved the present Regional Council District configuration, those districts with more "material" deviation from the approved population ranges (i.e., those with more than a +/- 50,000 person exceedance) were basically "grandfathered" from the then-approved ranges. The practical effect of the approved 2018 population ranges means that a city would generally not qualify for a single-city District unless the city has a minimum population threshold of 245,000.

Current 2023 Populations

The Planning Department has provided population counts for each of the current Regional Council Districts. A copy of this data (which also includes city population) is attached to this staff report. It bears noting that this data is based on *January 2023* city-level populations from the California Department of Finance (DOF). The Bylaws require the use of this data.

Generally, this population data indicates that the population of the SCAG region has decreased approximately 2.8%, from 17,042,437 in 2018 to 16,569,609 in 2023. Distributing the 2023 region-wide population evenly among the 69 Regional Council Districts results in a per District “target population” of 240,139 compared to a 2018 distributed population of 246,991 – representing an approximately 2.8% decrease in per District population.

While most Regional Council Districts have seen population decreases between 2018 and 2023, there are a handful of Districts that have increased in population. The more notable Districts with increases and decreases are identified with **yellow highlighting** in the attached for consideration. Generally speaking, Districts with population increases are still within the range of District size that has been applied in 2018 (i.e., the range of 245,000 to 345,000).

As a brief overview, Regional Council Districts range in size from 62,740 (#44: Agora Hills, Calabasas, Hidden Hills, Malibu, Westlake Village) to 350,912 (#10, Chino, Chino Hills, Ontario). For reference, presently there are no cities with populations in excess of 245,000 that are currently in a multi-city District.

As a preliminary observation, the population change between 2018 and 2023 does not itself warrant changing the current Regional Council District boundaries, nor the addition of Regional Council Districts. As referenced above, Regional Council Districts are limited to 70 in the Bylaws and, presently, there are 69 Districts. Thus, the addition of more than one Regional Council District would require amendment of the Bylaws. However, other factors, such as geographic community of interest, input from stakeholders and subregional boundaries may warrant review of current District boundaries. The process proposed below is intended to provide an opportunity for population and other factors to be considered, so that recommendations can be made to the Regional Council.

Proposed 2023 District Evaluation Process

Staff proposes a process this year that is similar to past practice in 2008, 2013 and 2018. In brief, the process proposed includes: (1) Formation of a District Evaluation Subcommittee appointed by the President, with initial direction being given by the EAC at this week’s EAC Retreat; (2) Subcommittee meetings to discuss and consider stakeholder input from the subregional organizations, cities and counties in the SCAG region and development of recommendations for

Regional Council review and action; and (3) Regional Council review and action on the subcommittee's recommendations.

In the near future, President Brown will appoint the subcommittee, which will be composed to have regional distribution. Based on the population observations noted above, which indicate population changes between 2018 and 2023 do not themselves warrant changing the current Regional Council District boundaries, it is anticipated that this subcommittee will only need to meet 1 or 2 times and cover the following topics:

- Population target size and deviation (previously 245-345,000 with +/- 50K, i.e., 200-300,000).
- Geographic communities of interest
- Population shifts among Districts
- Whether to consider adding Regional Council seats (Bylaws amendment required if more than 1 added).
- Creation of any new single-city Districts, as may be requested (for instance, Santa Clarita was raised as a potential single-city District at the January 5, 2023 Regional Council meeting), and resulting changes to existing Districts.
- Input from subregional councils of governments, cities and other stakeholders on District boundaries.
- Such other matters as the EAC may desire to direct that the subcommittee review.

Following completion of the subcommittee's work, its recommendations would be presented to the Regional Council for their review and action.

CONCLUSION

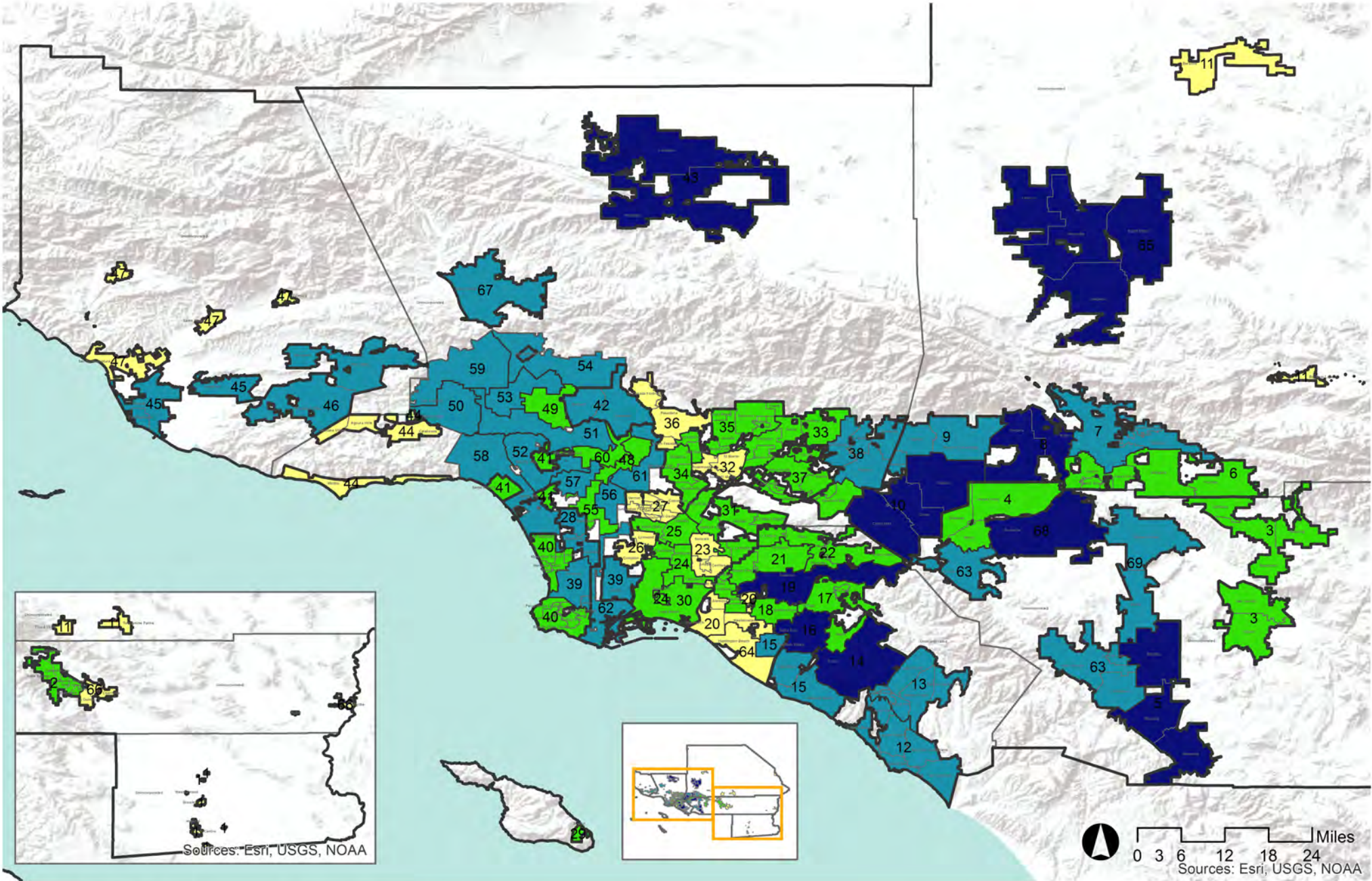
Staff requests that the EAC consider the past District Evaluation processes and provide suggestions and/or direction to staff as it commences the evaluation process for 2023. It would also be appropriate to offer any considerations that the subcommittee should take into account as part of their review. Finally, it should be noted that SCAG has already received a verbal request from Regional Council member McLean (District 67) to consider whether the City of Santa Clarita should be a single-city District during the January 5, 2023 Regional Council meeting; this request (and any others) will be reviewed as part of the district evaluation process.

FISCAL IMPACT:

Work related to the District Evaluation process is funded from the FY23-24 General Fund Budget.

ATTACHMENT(S):

1. map redistricting_2023
2. Copy of population_23_45_formatted (2023)



Attachment: map redistricting_2023 (District Evaluation Process)

RC District Population (2022)

<p> 63,164 - 200,000 (12)</p> <p> 200,001 - 250,000 (23)</p>	<p> 250,001 - 300,000 (25)</p> <p> 300,001 - 349,478 (9)</p>	<p> District Boundary</p> <p> City Boundary</p>
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2023 Population by Regional Council District, City, and Subregion
January 2023

Regional Council Districts by City	2018 Population	2023 Population	2045 Population^	Subregion	Subregion
1	150,617	145,643	215,000	Imperial County Transportation Commission (ICTC)	Imperial County Transportation Commission (ICTC)
Brawley	27,417	27,539	41,100	Imperial County Transportation Commission (ICTC)	
Calexico	41,199	38,697	67,500	Imperial County Transportation Commission (ICTC)	
Calipatria	7,488	5,975	9,700	Imperial County Transportation Commission (ICTC)	
El Centro	46,315	44,445	58,800	Imperial County Transportation Commission (ICTC)	
Holtville	6,501	5,502	7,700	Imperial County Transportation Commission (ICTC)	
Imperial	19,372	21,496	27,800	Imperial County Transportation Commission (ICTC)	
Westmorland	2,325	1,989	2,400	Imperial County Transportation Commission (ICTC)	
2	209,320	200,534	294,600	Coachella Valley Association of Governments (CVAG)	Coachella Valley Association of Governments (CVAG)
Cathedral City	54,791	51,433	76,300	Coachella Valley Association of Governments (CVAG)	
Desert Hot Springs	29,742	32,608	61,000	Coachella Valley Association of Governments (CVAG)	
Indian Wells	5,574	4,774	6,400	Coachella Valley Association of Governments (CVAG)	
Palm Desert	52,769	50,615	64,100	Coachella Valley Association of Governments (CVAG)	
Palm Springs	47,706	44,092	61,600	Coachella Valley Association of Governments (CVAG)	
Rancho Mirage	18,738	17,012	25,200	Coachella Valley Association of Governments (CVAG)	
3	219,707	242,823	336,200	Western Riverside Council of Governments (WRCOG)	Western Riverside Council of Governments (WRCOG)
Banning	31,282	31,250	41,500	Western Riverside Council of Governments (WRCOG)	
Beaumont	48,237	56,590	80,200	Western Riverside Council of Governments (WRCOG)	
Calimesa	8,876	10,962	20,600	Western Riverside Council of Governments (WRCOG)	
Hemet	83,166	89,918	124,000	Western Riverside Council of Governments (WRCOG)	
San Jacinto	48,146	54,103	69,900	Western Riverside Council of Governments (WRCOG)	
4	197,670	199,534	217,800	Western Riverside Council of Governments (WRCOG)	Western Riverside Council of Governments (WRCOG)
Eastvale	64,855	69,514	72,700	Western Riverside Council of Governments (WRCOG)	
Jurupa Valley	106,054	104,983	117,800	Western Riverside Council of Governments (WRCOG)	
Norco	26,761	25,037	27,300	Western Riverside Council of Governments (WRCOG)	
5	318,624	328,931	395,900	Western Riverside Council of Governments (WRCOG)	Western Riverside Council of Governments (WRCOG)
Menifee	91,902	110,034	129,800	Western Riverside Council of Governments (WRCOG)	
Murrieta	113,541	109,998	127,700	Western Riverside Council of Governments (WRCOG)	
Temecula	113,181	108,899	138,400	Western Riverside Council of Governments (WRCOG)	
6	216,041	217,159	271,300	SBCTA/SBCOG	SBCTA/SBCOG
Colton	53,724	53,154	70,700	SBCTA/SBCOG	
Grand Terrace	12,524	12,814	14,500	SBCTA/SBCOG	
Loma Linda	23,946	25,228	30,100	SBCTA/SBCOG	
Redlands	71,196	71,972	80,800	SBCTA/SBCOG	
Yucaipa	54,651	53,991	75,200	SBCTA/SBCOG	
7	275,891	279,214	299,400	SBCTA/SBCOG	SBCTA/SBCOG
Highland	54,761	55,984	68,900	SBCTA/SBCOG	
San Bernardino	221,130	223,230	230,500	SBCTA/SBCOG	
8	319,041	316,836	425,800	SBCTA/SBCOG	SBCTA/SBCOG
Fontana	212,000	213,851	286,700	SBCTA/SBCOG	

Attachment: Copy of population_23_45_formatted (2023) (District Evaluation Process)

Rialto	107,041	102,985	139,100	SBCTA/SBCOG	
9	293,014	289,415	343,500	SBCTA/SBCOG	SBCTA/SBCOG
Montclair	39,326	37,494	49,200	SBCTA/SBCOG	
Rancho Cucamonga	176,671	173,545	201,300	SBCTA/SBCOG	
Upland	77,017	78,376	93,000	SBCTA/SBCOG	
10	347,505	350,912	483,200	SBCTA/SBCOG	SBCTA/SBCOG
Chino	86,757	93,137	121,300	SBCTA/SBCOG	
Chino Hills	83,159	77,058	92,800	SBCTA/SBCOG	
Ontario	177,589	180,717	269,100	SBCTA/SBCOG	
11	83,980	82,152	108,200	SBCTA/SBCOG	SBCTA/SBCOG
Barstow	24,411	24,918	36,900	SBCTA/SBCOG	
Big Bear Lake	5,512	4,914	6,600	SBCTA/SBCOG	
Needles	5,177	4,756	5,600	SBCTA/SBCOG	
Twentynine Palms	27,046	25,929	33,300	SBCTA/SBCOG	
Yucca Valley	21,834	21,635	25,800	SBCTA/SBCOG	
12	277,009	269,394	293,000	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Aliso Viejo	51,950	50,766	52,700	Orange County Council of Governments (OCCOG)	
Dana Point	34,071	33,155	35,600	Orange County Council of Governments (OCCOG)	
Laguna Beach	23,309	22,445	23,500	Orange County Council of Governments (OCCOG)	
Laguna Niguel	65,377	64,702	69,700	Orange County Council of Governments (OCCOG)	
San Clemente	65,543	63,237	69,600	Orange County Council of Governments (OCCOG)	
San Juan Capistrano	36,759	35,089	41,900	Orange County Council of Governments (OCCOG)	
13	278,576	274,014	291,800	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Laguna Hills	31,818	30,525	34,000	Orange County Council of Governments (OCCOG)	
Laguna Woods	16,597	17,450	16,500	Orange County Council of Governments (OCCOG)	
Lake Forest	84,845	87,127	92,900	Orange County Council of Governments (OCCOG)	
Mission Viejo	95,987	91,846	98,600	Orange County Council of Governments (OCCOG)	
Rancho Santa Margarita	49,329	47,066	49,800	Orange County Council of Governments (OCCOG)	
14	276,176	303,051	327,700	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Irvine	276,176	303,051	327,700	Orange County Council of Governments (OCCOG)	
15	259,398	251,581	274,700	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Costa Mesa	115,296	111,183	123,700	Orange County Council of Governments (OCCOG)	
Fountain Valley	56,920	56,987	59,000	Orange County Council of Governments (OCCOG)	
Newport Beach	87,182	83,411	92,000	Orange County Council of Governments (OCCOG)	
16	338,247	299,630	360,100	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Santa Ana	338,247	299,630	360,100	Orange County Council of Governments (OCCOG)	
17	230,247	224,411	252,700	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Orange	141,952	139,063	154,000	Orange County Council of Governments (OCCOG)	
Tustin	82,344	79,558	92,600	Orange County Council of Governments (OCCOG)	
Villa Park	5,951	5,790	6,100	Orange County Council of Governments (OCCOG)	
18	242,822	236,333	253,200	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Cypress	49,978	49,818	51,300	Orange County Council of Governments (OCCOG)	
Garden Grove	176,896	171,183	185,800	Orange County Council of Governments (OCCOG)	

La Palma	15,948	15,332	16,100	Orange County Council of Governments (OCCOG)	
19	357,084	328,580	416,800	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Anaheim	357,084	328,580	416,800	Orange County Council of Governments (OCCOG)	
20	171,793	166,358	180,200	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Los Alamitos	11,863	12,129	12,300	Orange County Council of Governments (OCCOG)	
Seal Beach	25,984	24,647	25,400	Orange County Council of Governments (OCCOG)	
Stanton	39,470	39,084	44,200	Orange County Council of Governments (OCCOG)	
Westminster	94,476	90,498	98,300	Orange County Council of Governments (OCCOG)	
21	228,209	226,390	254,500	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Buena Park	83,995	83,517	96,200	Orange County Council of Governments (OCCOG)	
Fullerton	144,214	142,873	158,300	Orange County Council of Governments (OCCOG)	
22	229,616	229,594	243,700	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Brea	44,890	48,184	48,000	Orange County Council of Governments (OCCOG)	
La Habra	62,850	61,835	66,200	Orange County Council of Governments (OCCOG)	
Placentia	52,755	52,507	58,900	Orange County Council of Governments (OCCOG)	
Yorba Linda	69,121	67,068	70,600	Orange County Council of Governments (OCCOG)	
23	189,062	178,679	190,600	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Artesia	16,792	16,093	17,800	Gateway Cities Council of Governments (GCCOG)	
Cerritos	50,058	47,887	50,100	Gateway Cities Council of Governments (GCCOG)	
Hawaiian Gardens	14,666	13,546	15,700	Gateway Cities Council of Governments (GCCOG)	
Norwalk	107,546	101,153	107,000	Gateway Cities Council of Governments (GCCOG)	
24	226,610	220,687	231,500	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Bellflower	77,682	76,924	77,000	Gateway Cities Council of Governments (GCCOG)	
Lakewood	81,179	80,154	84,500	Gateway Cities Council of Governments (GCCOG)	
Paramount	56,000	52,178	57,500	Gateway Cities Council of Governments (GCCOG)	
Signal Hill	11,749	11,431	12,500	Gateway Cities Council of Governments (GCCOG)	
25	212,279	203,889	232,000	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Downey	114,146	111,261	119,200	Gateway Cities Council of Governments (GCCOG)	
South Gate	98,133	92,628	112,800	Gateway Cities Council of Governments (GCCOG)	
26	171,887	159,947	180,000	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Compton	99,872	93,719	103,100	Gateway Cities Council of Governments (GCCOG)	
Lynwood	72,015	66,228	76,900	Gateway Cities Council of Governments (GCCOG)	
27	204,512	184,155	214,000	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Bell	36,325	33,370	37,100	Gateway Cities Council of Governments (GCCOG)	
Bell Gardens	43,051	38,447	44,300	Gateway Cities Council of Governments (GCCOG)	
Commerce	13,067	12,036	13,800	Gateway Cities Council of Governments (GCCOG)	
Cudahy	24,343	22,270	25,600	Gateway Cities Council of Governments (GCCOG)	
Huntington Park	59,473	53,281	64,000	Gateway Cities Council of Governments (GCCOG)	
Maywood	28,044	24,546	29,000	Gateway Cities Council of Governments (GCCOG)	
Vernon	209	205	200	Gateway Cities Council of Governments (GCCOG)	
28	263,577	251,759	295,700	South Bay Cities Council of Governments (SBCCOG)	South Bay Cities Council of Governments (SBCCOG)
Gardena	61,246	59,809	65,700	South Bay Cities Council of Governments (SBCCOG)	
Hawthorne	88,772	85,702	92,900	South Bay Cities Council of Governments (SBCCOG)	

Inglewood	113,559	106,248	137,100	South Bay Cities Council of Governments (SBCCOG)	
29	243,148	232,462	248,900	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Avalon	3,867	3,351	4,100	Gateway Cities Council of Governments (GCCOG)	
Long Beach Regional Council District 29***	239,281	229,111	244,800	Gateway Cities Council of Governments (GCCOG)	
30	239,281	229,111	244,800	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
Long Beach Regional Council District 30***	239,281	229,111	244,800	Gateway Cities Council of Governments (GCCOG)	
31	225,008	220,240	245,100	Gateway Cities Council of Governments (GCCOG)	Gateway Cities Council of Governments (GCCOG)
La Habra Heights	5,454	5,505	5,800	Gateway Cities Council of Governments (GCCOG)	
La Mirada	49,590	47,899	52,400	Gateway Cities Council of Governments (GCCOG)	
Pico Rivera	64,260	60,975	67,400	Gateway Cities Council of Governments (GCCOG)	
Santa Fe Springs	18,335	18,570	20,600	Gateway Cities Council of Governments (GCCOG)	
Whittier	87,369	87,291	98,900	Gateway Cities Council of Governments (GCCOG)	
32	193,353	175,860	220,400	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
El Monte	117,204	106,377	137,500	San Gabriel Valley Council of Governments (SGVCOG)	
Rosemead	55,267	50,022	60,300	San Gabriel Valley Council of Governments (SGVCOG)	
South El Monte	20,882	19,461	22,600	San Gabriel Valley Council of Governments (SGVCOG)	
33	229,821	222,843	246,000	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
Azusa	49,954	49,483	56,200	San Gabriel Valley Council of Governments (SGVCOG)	
Baldwin Park	76,708	70,368	81,700	San Gabriel Valley Council of Governments (SGVCOG)	
Covina	49,006	50,350	50,500	San Gabriel Valley Council of Governments (SGVCOG)	
Glendora	52,703	51,159	55,700	San Gabriel Valley Council of Governments (SGVCOG)	
Irwindale	1,450	1,483	1,900	San Gabriel Valley Council of Governments (SGVCOG)	
34	213,232	202,236	224,600	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
Alhambra	86,665	81,303	91,200	San Gabriel Valley Council of Governments (SGVCOG)	
Montebello	64,327	61,645	67,800	San Gabriel Valley Council of Governments (SGVCOG)	
Monterey Park	62,240	59,288	65,600	San Gabriel Valley Council of Governments (SGVCOG)	
35	221,162	214,033	243,500	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
Arcadia	57,704	55,503	62,200	San Gabriel Valley Council of Governments (SGVCOG)	
Bradbury	1,069	889	1,100	San Gabriel Valley Council of Governments (SGVCOG)	
Duarte	22,013	22,796	25,100	San Gabriel Valley Council of Governments (SGVCOG)	
Monrovia	38,787	37,539	42,100	San Gabriel Valley Council of Governments (SGVCOG)	
San Gabriel	40,920	38,466	45,800	San Gabriel Valley Council of Governments (SGVCOG)	
San Marino	13,272	12,206	13,600	San Gabriel Valley Council of Governments (SGVCOG)	
Sierra Madre	10,986	10,821	11,300	San Gabriel Valley Council of Governments (SGVCOG)	
Temple City	36,411	35,813	42,300	San Gabriel Valley Council of Governments (SGVCOG)	
36	191,118	183,191	204,300	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
La Canada Flintridge	20,683	19,930	21,600	San Gabriel Valley Council of Governments (SGVCOG)	
Pasadena	144,388	136,988	155,500	San Gabriel Valley Council of Governments (SGVCOG)	
South Pasadena	26,047	26,273	27,200	San Gabriel Valley Council of Governments (SGVCOG)	
37	237,285	226,610	256,900	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
Diamond Bar	57,460	53,381	64,700	San Gabriel Valley Council of Governments (SGVCOG)	
Industry	437	427	400	San Gabriel Valley Council of Governments (SGVCOG)	
La Puente	40,686	37,356	41,600	San Gabriel Valley Council of Governments (SGVCOG)	

Walnut	30,457	27,553	31,300	San Gabriel Valley Council of Governments (SGVCOG)	
West Covina	108,245	107,893	118,900	San Gabriel Valley Council of Governments (SGVCOG)	
38	259,900	252,615	296,800	San Gabriel Valley Council of Governments (SGVCOG)	San Gabriel Valley Council of Governments (SGVCOG)
Claremont	36,446	36,759	39,800	San Gabriel Valley Council of Governments (SGVCOG)	
La Verne	33,260	32,056	34,400	San Gabriel Valley Council of Governments (SGVCOG)	
Pomona	155,687	149,721	187,600	San Gabriel Valley Council of Governments (SGVCOG)	
San Dimas	34,507	34,079	35,000	San Gabriel Valley Council of Governments (SGVCOG)	
39	263,759	255,335	279,500	South Bay Cities Council of Governments (SBCCOG)	South Bay Cities Council of Governments (SBCCOG)
Carson	93,799	92,186	105,200	South Bay Cities Council of Governments (SBCCOG)	
Lomita	20,715	20,092	21,200	South Bay Cities Council of Governments (SBCCOG)	
Torrance	149,245	143,057	153,100	South Bay Cities Council of Governments (SBCCOG)	
40	241,024	233,599	248,200	South Bay Cities Council of Governments (SBCCOG)	South Bay Cities Council of Governments (SBCCOG)
El Segundo	16,784	16,928	17,200	South Bay Cities Council of Governments (SBCCOG)	
Hermosa Beach	19,673	19,018	20,600	South Bay Cities Council of Governments (SBCCOG)	
Lawndale	33,607	30,882	34,400	South Bay Cities Council of Governments (SBCCOG)	
Manhattan Beach	35,991	34,284	35,600	South Bay Cities Council of Governments (SBCCOG)	
Palos Verdes Estates	13,519	12,935	14,000	South Bay Cities Council of Governments (SBCCOG)	
Rancho Palos Verdes	42,723	41,030	43,000	South Bay Cities Council of Governments (SBCCOG)	
Redondo Beach	68,677	68,407	72,900	South Bay Cities Council of Governments (SBCCOG)	
Rolling Hills	1,939	1,669	2,000	South Bay Cities Council of Governments (SBCCOG)	
Rolling Hills Estates	8,111	8,446	8,500	South Bay Cities Council of Governments (SBCCOG)	
41	203,503	197,853	234,700	Westside Cities Council of Governments (WCCOG)	Westside Cities Council of Governments (WCCOG)
Beverly Hills	34,504	31,658	35,800	Westside Cities Council of Governments (WCCOG)	
Culver City	39,860	39,682	41,600	Westside Cities Council of Governments (WCCOG)	
Santa Monica	92,416	91,720	114,700	Westside Cities Council of Governments (WCCOG)	
West Hollywood	36,723	34,793	42,600	Westside Cities Council of Governments (WCCOG)	
42	312,685	295,819	329,500	Arroyo Verdugo Cities Subregion	Arroyo Verdugo Cities Subregion
Burbank	107,149	104,535	115,400	Arroyo Verdugo Cities Subregion	
Glendale	205,536	191,284	214,100	Arroyo Verdugo Cities Subregion	
43	320,390	339,293	420,300	North Los Angeles County Subregion	North Los Angeles County Subregion
Lancaster	161,485	173,376	213,300	North Los Angeles County Subregion	
Palmdale	158,905	165,917	207,000	North Los Angeles County Subregion	
44	68,381	62,740	71,100	Las Virgenes Malibu Council of Governments (LVMCOG)	Las Virgenes Malibu Council of Governments (LVMCOG)
Agoura Hills	20,878	19,770	22,400	Las Virgenes Malibu Council of Governments (LVMCOG)	
Calabasas	24,296	22,808	24,900	Las Virgenes Malibu Council of Governments (LVMCOG)	
Hidden Hills	1,892	1,731	2,000	Las Virgenes Malibu Council of Governments (LVMCOG)	
Malibu	12,957	10,512	13,000	Las Virgenes Malibu Council of Governments (LVMCOG)	
Westlake Village	8,358	7,919	8,800	Las Virgenes Malibu Council of Governments (LVMCOG)	
45	299,169	288,142	336,600	Ventura Council of Governments (VCOG)	Ventura Council of Governments (VCOG)
Camarillo	68,741	69,309	76,100	Ventura Council of Governments (VCOG)	
Oxnard	206,499	197,477	238,100	Ventura Council of Governments (VCOG)	
Port Hueneme	23,929	21,356	22,400	Ventura Council of Governments (VCOG)	
46	296,000	282,292	323,900	Ventura Council of Governments (VCOG)	Ventura Council of Governments (VCOG)

Moorpark	37,044	35,151	42,200	Ventura Council of Governments (VCOG)	
Simi Valley	128,760	124,174	137,000	Ventura Council of Governments (VCOG)	
Thousand Oaks	130,196	122,967	144,700	Ventura Council of Governments (VCOG)	
47	166,039	163,156	185,800	Ventura Council of Governments (VCOG)	Ventura Council of Governments (VCOG)
Fillmore	15,953	16,899	18,600	Ventura Council of Governments (VCOG)	
Ojai	7,679	7,493	7,900	Ventura Council of Governments (VCOG)	
San Buenaventura	111,269	107,341	123,900	Ventura Council of Governments (VCOG)	
Santa Paula	31,138	31,423	35,400	Ventura Council of Governments (VCOG)	
48	243,714	238,741	310,787	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 1	243,714	238,741	310,787	City of Los Angeles Subregion	
49	283,838	241,977	295,460	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 2	283,838	241,977	295,460	City of Los Angeles Subregion	
50	280,839	251,322	304,504	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 3	280,839	251,322	304,504	City of Los Angeles Subregion	
51	258,950	250,701	298,407	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 4	258,950	250,701	298,407	City of Los Angeles Subregion	
52	285,875	258,768	337,796	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 5	285,875	258,768	337,796	City of Los Angeles Subregion	
53	249,065	255,195	313,505	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 6	249,065	255,195	313,505	City of Los Angeles Subregion	
54	263,486	253,100	304,515	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 7	263,486	253,100	304,515	City of Los Angeles Subregion	
55	275,791	244,204	285,692	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 8	275,791	244,204	285,692	City of Los Angeles Subregion	
56	271,316	249,508	301,000	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 9	271,316	249,508	301,000	City of Los Angeles Subregion	
57	253,448	256,930	362,070	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 10	253,448	256,930	362,070	City of Los Angeles Subregion	
58	278,898	260,818	306,129	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 11	278,898	260,818	306,129	City of Los Angeles Subregion	
59	272,118	251,933	295,442	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 12	272,118	251,933	295,442	City of Los Angeles Subregion	
60	233,471	245,721	320,008	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 13	233,471	245,721	320,008	City of Los Angeles Subregion	
61	251,114	257,665	416,766	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 14	251,114	257,665	416,766	City of Los Angeles Subregion	
62	271,416	249,525	285,268	City of Los Angeles Subregion	City of Los Angeles Subregion
Los Angeles City Council District 15	271,416	249,525	285,268	City of Los Angeles Subregion	
63	279,244	276,263	363,300	Western Riverside Council of Governments (WRCOG)	Western Riverside Council of Governments (WRCOG)
Canyon Lake	11,018	10,949	11,400	Western Riverside Council of Governments (WRCOG)	
Corona	168,574	157,005	185,100	Western Riverside Council of Governments (WRCOG)	
Lake Elsinore	63,365	71,973	111,600	Western Riverside Council of Governments (WRCOG)	
Wildomar	36,287	36,336	55,200	Western Riverside Council of Governments (WRCOG)	

64	202,648	195,714	205,300	Orange County Council of Governments (OCCOG)	Orange County Council of Governments (OCCOG)
Huntington Beach	202,648	195,714	205,300	Orange County Council of Governments (OCCOG)	
65	327,807	348,886	530,600	SBCTA/SBCOG	SBCTA/SBCOG
Adelanto	35,293	36,656	66,600	SBCTA/SBCOG	
Apple Valley	73,984	74,996	101,400	SBCTA/SBCOG	
Hesperia	94,829	100,041	168,100	SBCTA/SBCOG	
Victorville	123,701	137,193	194,500	SBCTA/SBCOG	
66	194,111	188,543	334,900	Coachella Valley Association of Governments (CVAG)	Coachella Valley Association of Governments (CVAG)
Blythe	19,389	17,265	28,600	Coachella Valley Association of Governments (CVAG)	
Coachella	45,635	42,462	129,300	Coachella Valley Association of Governments (CVAG)	
Indio	87,883	90,837	129,300	Coachella Valley Association of Governments (CVAG)	
La Quinta	41,204	37,979	47,700	Coachella Valley Association of Governments (CVAG)	
67	241,191	254,146	285,900	North Los Angeles County Subregion	North Los Angeles County Subregion
San Fernando	24,602	23,487	27,100	North Los Angeles County Subregion	
Santa Clarita	216,589	230,659	258,800	North Los Angeles County Subregion	
68	325,860	313,676	395,800	Western Riverside Council of Governments (WRCOG)	Western Riverside Council of Governments (WRCOG)
Riverside	325,860	313,676	395,800	Western Riverside Council of Governments (WRCOG)	
69	285,466	287,237	387,800	Western Riverside Council of Governments (WRCOG)	Western Riverside Council of Governments (WRCOG)
Moreno Valley	207,629	208,289	266,800	Western Riverside Council of Governments (WRCOG)	
Perris	77,837	78,948	121,000	Western Riverside Council of Governments (WRCOG)	
TOTAL OF SCAG REGIONAL COUNCIL DISTRICTS^^	17,042,437	16,569,609	19,984,949		

Sources: SCAG, DOF. City-level 2023 population is from DOF January 2023 E-1. LA city Council District 2045 population reflects CPA-Tier 2 TAZ estimates joined to city council boundaries. LA City Council District 2022 population is interpolated from 2020 census block group population data.

^ Source: SCAG 2020 RTP/SCS Growth Forecast

***Long Beach components of Districts 29 and 30 simply divide Long Beach's population estimate in half and are not spatially distinct.

^^Excludes unincorporated areas and does not sum to SCAG region total.



DISTRICT EVALUATION PROCESS

Michael R.W. Houston, Legal Counsel/Director of Legal Services

Thursday, June 29, 2023
AGENDA ITEM #4

AGENDA ITEM #4: DISTRICT EVALUATION PROCESS UPDATE

Overview of Today's Discussion

Goal: Seek EAC Direction on 2023 District Evaluation Process

Items to consider:

- Bylaws requirements (*including present limit to 70 districts*)
- Background of past district evaluation processes
- DOF city population data
- District population target and deviation
- Stakeholder input/subregional COG Input

Bylaws Requirements

WHEN: Review every five years (years ending in "5" and "8")

DATA USED: City population data as most recently available from DOF

CRITERIA: Geographic community of interest and approximately equal populations

OTHER FACTORS: Okay to cross county lines, but must not cross subregional boundaries

STAKEHOLDER INPUT: Subregional entities, cities, member agencies, public may provide input

RC DISTRICT LIMIT: 70 districts permitted; presently 69 districts

Prior District Evaluation Processes (2008, 2013 and 2018)

- **Used a district evaluation subcommittee appointed by the president**
- **2018 District Evaluation Process:**
 - EAC consulted early to provide input to subcommittee
 - Subcommittee met three times, evaluated population ranges, took stakeholder input, and develop recommendations for Regional Council consideration
 - Regional Council action on February 7, 2019

Prior District Evaluation Processes (2008, 2013 and 2018) *(continued)*

Result of 2018 process/what we have now:

- District population range of **245,000-345,000**
- Statistical deviations of approximately +/- **50,000** persons
- Retained 2013 configuration of **69 Regional Council Districts**
- Districts outside deviation kept to maintain geographic community of interest or maintain boundaries of the subregion
- Population of **245,000+** to qualify for a single-city district

DOF Population Data – January 2023

- **Region Population: Decreased approximately 2.8%**
 - From 17,042,437 in 2018 to 16,569,609 in 2023
- **Per District Target Population: 240,139**
 - Compared to a 2018 distributed population of 246,991
- **No city in multi-city district reaches population threshold for single-city district**

Preliminary Observation: Population change between 2018 and 2023 does not itself warrant changing the current Regional Council District boundaries, nor the addition of Regional Council Districts.

Other Considerations for Evaluation Process

Aside from population, and generally equal population by district (with some deviation), other factors warrant consideration:

- Geographic community of interest (compactness/contiguity)
- Input from subregional council of governments and other stakeholders
- Subregional boundaries limit district boundaries

Proposed Process – District Evaluation Subcommittee

- **Presidential appointment of subcommittee with regional representation**
- **Subcommittee will consider:**
 - Population target size and deviation
 - Population shifts
 - Geographic communities of interest
 - Whether to add Regional Council seats
(Bylaws amendment required for more than 1 added)
 - Requests to create new single-city districts
 - Input from subregional councils of governments, cities and other stakeholders
 - Other matters as the EAC may direct

Proposed Next Steps

- **President appoints subcommittee**
- **Subcommittee meetings** – *late summer and fall (1 or 2 meetings)*
- **Recommendations developed by subcommittee**
- **Presentment to Regional Council** – *late fall or early winter*



QUESTIONS, COMMENTS, FEEDBACK?

THANK YOU!

INPUT AND DIRECTION FROM THE EAC IS REQUESTED



AGENDA ITEM 5
REPORT

Southern California Association of Governments
June 29, 2023

To: Executive/Administration Committee (EAC)
From: Michael Houston, Chief Counsel/Director of Legal Services
(213) 630-1467, houston@scag.ca.gov
Subject: Proposed Regional Council Policy Manual Amendments

**EXECUTIVE DIRECTOR'S
APPROVAL**

RECOMMENDED ACTION:

That the Executive/Administration Committee (EAC): (1) discuss potential amendments to the Regional Council Policy Manual (Policy Manual) pertaining to (i) no confidence votes for multi-city districts, (ii) use of teleconferencing for Regional Council District elections, (iii) adding a process to address Code of Conduct complaints and (iv) stipends provided in the Policy Manual; (2) direct staff to prepare amendments consistent with EAC recommendations; and (3) recommend that the Regional Council amend the Policy Manual consistent with EAC's discussion and recommendations.

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal

EXECUTIVE SUMMARY:

Staff traditionally identifies potential amendments to the Policy Manual for presentment to the Bylaws and Resolutions Committee as part of the Bylaws amendment process each year, since there is often coordination needed with potential Bylaws amendments. This year, there were no Bylaw amendment proposals. As a result, staff now presents to the EAC several potential amendments to the Policy Manual for consideration. Two of the proposed amendments, relating to the District election process, are to resolve internal inconsistencies in the Policy Manual. One proposed amendment establishes a process to address Code of Conduct complaints. Finally, in response to several inquiries from Regional Council members, this staff report provides several options and recommendation in relation to stipends. This report includes attachments with proposed amendatory language for all of the issues addressed, with the exception of the stipend topic. With respect to stipends, following discussion at the EAC retreat and EAC direction, staff will draft language for consideration by the Regional Council that is consistent with EAC direction.

All proposed amendments will be presented to the Regional Council with the EAC's recommendations as to each proposal.

BACKGROUND:

Proposed amendments to the Policy Manual are reviewed by the EAC for recommendation to the Regional Council. The Regional Council retains discretion to amend the Policy Manual as recommended by the EAC or otherwise as desired by the body.

The following items are presented to the EAC for their review, discussion and recommendation:

1. Number of Eligible Participants for No Confidence Votes for Multi-City Districts

SCAG's Bylaws provide that upon each city in a multi-city Regional Council District adopting a resolution of no-confidence, a no confidence vote is held that determines whether the Regional Council member retains their seat on the Regional Council. If the no confidence vote leads to vacancy in the Regional Council District, the resulting vacancy is filled by a special election, with the winner serving the remainder of the term. (Bylaws Art. V.A.(2)(a).)

The Policy Manual provides that in a no confidence vote, "**all city council members** . . . must be given the opportunity to participate." (RCPM Art. V.G.(2), *emph. added.*) The plain text means that cities with more than five members could have all members participate in a no confidence vote.

Comparatively, as amended in 2018, and for the election of a multi-member District (including filling a vacancy that results from a no confidence vote), the Policy Manual only permits "**a maximum of five (5) city council members**" to participate. (RCPM Art. V.C, *emph. added.*) The purpose of this provision is to prevent cities with larger city councils from having more votes than cities with only five members.

There is, therefore, incongruity in the no-confidence vote provisions (all city council members can participate) and the election provisions (only 5 council members may participate).

To address this incongruity, staff recommends that the Policy Manual be amended to provide that a maximum of five council members from each city may participate in a no confidence vote. This would provide parity in the process to "eject" a member and the process to "elect" a member. Proposed language effecting this change is presented as Attachment 1 to this staff report and the changes are highlighted in yellow.

2. Teleconferencing for District Elections

There is presently an inconsistency in the Policy Manual and its Appendix relating to multi-city District elections. Article V.C(6) of the Policy Manual says teleconferencing is allowed. Comparatively, Appendix A (at p. 43) states teleconferencing "is not allowed." These provisions should be conformed so they are consistent.

Staff recommends that the Policy Manual and the Appendix be amended to provide that teleconferencing is not allowed unless the President expressly authorizes, in writing, telephonic

participation for a District election. The rationale for this proposal is that the District election process has been traditionally held consistent with Brown Act requirements (agenda, posting, public participation), and the conduct of in person meetings are operationally easier than coordinating telephonic meetings (which require posting agenda that lists telephonic locations). However, because telephonic meetings can lead to increased participation or can permit participation during public health emergencies, having some flexibility in the process is advisable.

Proposed language effecting this change is presented as Attachment 2 to this staff report and the changes are highlighted in yellow.

3. RCPM Code of Conduct Complaint Process

Article II of the Policy Manual contemplates provisions for addressing complaints alleged in violation of the Code of Conduct in Article I. The Code of Conduct in Article I of the Policy Manual applies to “SCAG Representatives” (which consist of all elected and appointed officials and representatives who serve in the SCAG organization as Officers, Official Representatives and Alternates to the General Assembly, representatives of Regional Council Members, District Representatives, ex officio members of any SCAG body, and members of SCAG committees and task forces). The Code of Conduct describes certain type of conduct deemed unacceptable. Some of the defined conduct is prohibited by law (for instance workplace violence, discrimination, or harassment) and some conduct is not prohibited by law but reflects on conduct that is considered unethical or unprofessional (for instance professionalism, nepotism, or employment recruitment).

The Code of Conduct was last amended in May of 2018. At the time, the Regional Council agreed with the Bylaws and Resolutions Committee (BRC) and the EAC that a complaint process should be developed at a later date. For that reason, Article II presently includes placeholder language reflecting later consideration of this topic. A proposed complaint process was discussed on March 21, 2019 by the BRC. Those discussions deferred action with request that an updated process be brought for consideration when ready.

Staff has reviewed this background and further considered issues germane to a complaint process. Many of those who are SCAG Representatives hold office as a result of different procedures – creating some nuance in developing a complaint process. For instance, SCAG Representatives may hold their position by: (1) election through the District election process; (2) appointment as a single-city District representative; (3) appointment by third-party agencies, such as the TCA or Air Districts Representative; (4) appointment to Policy Committees or other bodies by the President; or (5) recommendation by subregional councils of government. In such cases, remedies for violations of the Code of Conduct may be limited. For instance, the Bylaws generally provide the exclusive process to remove a Regional Council member elected at a multi-city District election is through the no-confidence vote process. Similarly, a representative appointed by a single-city district, the TCA or the Air Districts is usually not removable other than by the agency who made the appointment.

Additional nuance exists insofar as a complaint may involve non-SCAG Representatives or non-public officials, who may have privacy rights, that limit public disclosure of the matter or its particulars, at least at early stages of a review.¹

Notwithstanding these and other nuances, fulfilling the previous desire of the Regional Council to prepare a process for consideration, and having a process for use, is a best practice and demonstrates sound governance. Likewise, a complaint process serves a risk management function by providing guidelines and direction on how to address complaints arising from alleged Code of Conduct violations.²

With that in mind, the goal of the proposed complaint process is to provide a **concise yet flexible** process that can address different types of complaints in a manner that is responsive, considerate of the importance of exercising due diligence, respectful of due process, protective of parties' rights in an investigative process, and provides flexibility to address complaints based on the nature of the complaint being made. It bears noting that some of the items in the Code of Conduct (like "professionalism") do not lend themselves to any real process and no legal obligations/requirements come into play. Comparatively, complaints relating to alleged violation of non-discrimination or employment laws require a more formal review, as required by law. Hence, the proposed complaint process attempts to strike a balance to treat all complaints as worthy of consideration and inquiry, but provides flexibility so that complaint review and investigation tracks the nature of the complaint.

As proposed, a complaint alleging violation of the Code of Conduct would be reviewed by the Executive Director (or his/her designee), who would conduct an initial inquiry. The purpose of an initial inquiry would be to determine if an investigation is warranted. If warranted (for example if required by law, in the case of complaints alleging workplace discrimination or retaliation), an investigation would be conducted by a neutral third party and in compliance with applicable law. The proposed amendments provide that confidentiality and privacy will be considered during review and investigation to promote integrity of process, subject to applicable law. The results of an initial inquiry or investigation could be shared with the President (or if the President is alleged to have violated the Code of Conduct, then with the 1st Vice President or next officer who is not implicated) to determine what further action, if any, can or should be taken. Remedies or actions would be subject to the nature of how the SCAG Representative holds office, and could include further reporting to SCAG governing bodies for review or action.

¹Confidentiality may not be possible when a complaint is directed at a public official. Language in the proposed complaint process provides some protection if allowed by law and to protect the integrity of an investigation.

² It should be noted that SCAG's personnel policies and its adopted Title VI Program include complaint procedures. These existing policies already provide the public and SCAG's employees with processes for complaints and resolution of such matters.

Proposed language effecting this change is presented as Attachment 3 to this staff report and the changes are highlighted in yellow. Staff recommends providing the complaint process within Article I as a new subdivision "M" and deleting the placeholder in Article II.

4. Stipend Payments

The Policy Manual permits Regional Council Members, and others serving on designated SCAG bodies, to receive a stipend for the attendance at various SCAG meeting and events, as more specifically detailed in the Policy Manual.

Under existing policies, stipends for SCAG's Regional Council members and the officers are: (i) set at \$120 per meeting³, (ii) payable for attendance at each day of an event (i.e., a 2 day event would entitle 2 stipend payments), (iii) are permitted for each meeting in the same day that is at a different address, (iv) limited to 6 stipends/month for RC members (with 2 additional stipends/month available by Presidential approval), (v) limited to 9 stipends/month for the vice presidents and 12 stipends/month for the President. Additionally, for Regional Council members, any stipends in addition to those noted above may be payable upon Regional Council approval. Finally, only 1 stipend is allowed for attending meetings of the Regional Council and Policy Committees held on the same day.

Other elected officials (that are not Regional Council members) that serve on Policy Committees, SCAG committees, subcommittees or task forces are entitled to receive a stipend for attendance at such meetings and for meetings where the elected official is requested by the President or Executive Director. Other elected officials are limited to up to 4 stipends per month.

Stipend requests must be received no later than 30 days after the close of the fiscal year in which the meeting for the stipend is requested.

In 2022, David James, SCAG's Internal Auditor, conducted an audit of stipend payments. The results of this audit were reported to the Audit Committee at its February 22, 2023 meeting. This report found that SCAG generally follows its stipend payment policies and procedures. The audit report also made several recommendations, including establishing a schedule for stipend payments, consideration of raising the number of stipends that may be received in a month, and consideration of the type of meetings eligible for stipend. Management has since implemented a schedule for payment and, by presenting this topic to the EAC for discussion, provides opportunity for the EAC and the Regional Council to consider stipend-related matters.

³ "Meetings" eligible for stipend payment to Regional Council members are "SCAG-sponsored meetings or events (such as, the General Assembly, Regional Council meetings, Economic Summit, Demographic Workshop, etc.) or other SCAG business activities." (RCPM Art. VIII.B.(1).) Additionally, stipends are payable for "meetings . . . that are scheduled by SCAG's President or by SCAG's Executive Director or his/her designee."

During the Audit Committee, members asked staff to consider options for updating stipend amounts and to review other agencies' stipend practices.

The audit report presented information on stipend limits of comparable metropolitan planning organizations, summarized as follows:

- Metropolitan Transportation Commission: Commissioners receive \$100 per meeting, and Policy Advisory Council Members' stipends are \$50 per meeting.
- San Diego Association of Governments: Board Members receive a stipend of \$150 per meeting for attendance as a primary member of a Board subcommittee and \$100 per meeting for attendance as a primary member or alternate of a Policy Advisory Committee.
- Sacramento Area Council of Governments: Board and Committee meeting stipends are \$100.

Staff has also compiled stipend limits for several county transportation commissions in the SCAG region, summarized as follows:⁴

- ICTC: \$75 per meeting up to \$400 month.
- SBCTA - \$100 per meeting up to \$600 per month for board member or alternate.
- RCTC - \$100 per meeting up to \$400 per month.
- OCTA - \$100 per meeting up to \$500 per month.

Based on audit recommendations and Audit Committee input, staff provides the options described below for EAC consideration and direction. Staff has made a recommendation for each option. In reviewing options, staff considered whether such options would advance the goals of (i) encouraging engagement by governing body members in SCAG's meetings and other SCAG-related events, (ii) providing payments that are fair and proportionate to participation of members, (iii) promoting timely payment of stipends upon presentment of requests, (iv) timely and efficient administration of stipend payments, and (v) opportunity to save General Fund resources through efficiency. Staff believes these goals embody many of the recommendations suggested in the Internal Auditors report.

Update Stipend Amount from \$120 to \$135 Per Meeting: Based on review of the agencies identified above, and in consideration of diminished purchasing power in recent years, SCAG staff recommends increasing the stipend payment from \$120 to \$135 per meeting (a 12.5% increase). As noted, this recommended increase is in the range of other comparable agencies, with SANDAG

⁴ It bears noting that county transportation commissions are limited by statute as to the amount of stipend payments.

being the highest at \$150 per meeting; should the EAC desire to discuss another amount, this can be accomplished during the EAC meeting.

Remove “SCAG Clerked” Legislative Body Meetings From Numerical Stipend Limits / Cap “Non-SCAG Clerked Events”: Presently, meetings of SCAG’s General Assembly, Regional Council, Policy Committees, other committees (such as Audit and LCMC) and other SCAG legislative bodies are subject to the numerical stipend limits described above (e.g., 6 stipends/month for RC members, with 2 additional stipends/month available by Presidential approval). Staff recommends amending the Policy Manual to remove these “SCAG clerked” legislative body meetings from the numerical limits. Further, staff recommends (i) retaining the numerical limits for all other “non-SCAG clerked events” that are eligible for stipends and (ii) capping these limits so that no additional “non-SCAG clerked events” would be stipend eligible. Staff believes that these changes would permit quicker payment to members for “SCAG clerked” meetings since the official attendance list prepared by each SCAG clerk would be used to make payment (not a submitted stipend request by the member). Coupled with the recommendation to require timely submittal of stipend requests (which is discussed below), staff also believes this change would result in quicker payment of “non-SCAG clerked events” upon timely submittal by the requestor. This recommendation would permit streamlined administration and greater internal efficiency with respect to the stipend payment process while reducing potential error(s). Finally, by removing “SCAG clerked” meetings from the numerical caps, membership would be encouraged to participate in SCAG meetings, events and gatherings that are stipend eligible (including with outside stakeholders and public agency partners, when so requested by the President or Executive Director) because “SCAG clerked” meetings would not count towards the numerical limits. To be efficient with SCAG’s use of public funds, staff recommends the current numerical limits be capped for “non-SCAG clerked events.” The EAC may discuss whether to permit RC approval for additional such events, as presently is the case, or remove that provision.

Require Timely Submittal of Stipend Requests for “Non-SCAG Clerked Events”: Presently, the Policy Manual permits stipend requests to be submitted no later than 30 days after the close of the fiscal year in which the stipend is requested. The current language is inefficient insofar as requests may be submitted over a year from the event for which the stipend is sought and can lead to stipends being denied if adequate paperwork is not maintained by the requestor. Further, administratively, staff must then review each historical month's (from month of receipt to month of attendance) stipend payments to ensure the threshold for meeting stipends has not been reached for the month of meeting attendance. As a result, the current policy does not encourage quick payment of stipends. Staff therefore recommends that the Policy Manual be amended to require that stipend requests be submitted not later than 30 days following the end of the month in which the event is attended. Stipends submitted after the deadline would not be paid. As noted above, because “SCAG clerked” meetings would rely on the clerk’s official attendance list, only “non-SCAG



clerked events” would require submittal of a stipend request. This would result in quicker payment of stipends.

Flat Monthly Amount to Replace Per Meeting Stipend Not Recommended: Staff considered whether the goals noted above would be advanced by substituting the current per meeting stipend policy with a flat monthly amount. Staff does not recommend this change because, among other things, a flat monthly amount may not encourage engagement by members and would not promote transparency insofar as stipend requests identify the level of engagement by members serving SCAG.

For the options and recommendations above relating to stipends, staff requests that the EAC discuss these options and provide direction. Once direction is provided, staff will prepare language for consideration by the Regional Council.

FISCAL IMPACT:

Funds for stipends and travel expense reimbursement are included in the General Fund Budget (800-0160.01: Regional Council).

ATTACHMENT(S):

1. Draft Amendments RCPM for EAC Retreat 06.01.23 v.2

Attachment 1
Proposed Amendments to Regional Council Policy Manual

ARTICLE V

**DISTRICT REPRESENTATIVE APPOINTMENTS, ELECTION PROCEDURES AND
NO CONFIDENCE VOTES**

The appointment or election of District Representatives to serve on the Regional Council and the undertaking of a no confidence vote regarding a District Representative shall all be conducted in accordance with the following procedures.

...

C. Multi-City District Representative Elections - When a District encompasses more than one city (“Multi-City District”), a maximum of five (5) city council members from each of the voting-eligible cities in the Multi-City District shall be provided the opportunity to vote for the individual who will serve as the District Representative to ensure equity among cities in voting. In a voting-eligible city comprised of more than five (5) city council members, the mayor of such city shall appoint a maximum of five (5) members to vote in Multi-City District Representative Elections. Multi-City District Representative Elections shall be conducted in accordance with the following policies and procedures.

...

G. District Representative No Confidence Vote – Article V A.(2)(a) of SCAG’s Bylaws indicates that the position of a District Representative shall be declared vacant by the SCAG President in the event of a no confidence vote undertaken in response to a resolution passed by all the cities in a District that are voting-eligible Members of SCAG. A no confidence vote by a District shall be conducted in accordance with the following procedures.

(1) A no confidence vote must be held within 30 days of the date on which the final city in the District approves a resolution calling for the no confidence vote.

(2) ~~All~~ A maximum of five (5) city council members from ~~at~~each of the voting-eligible cities in the District ~~must~~ shall be given the opportunity to participate in a no confidence vote. In a voting-eligible city comprised of more than five (5) city council members, the mayor of such city shall appoint a maximum of five (5) members to vote in the no confidence vote.

Attachment 2
Proposed Amendments to Regional Council Policy Manual

ARTICLE V

**DISTRICT REPRESENTATIVE APPOINTMENTS, ELECTION PROCEDURES AND
NO CONFIDENCE VOTES**

The appointment or election of District Representatives to serve on the Regional Council and the undertaking of a no confidence vote regarding a District Representative shall all be conducted in accordance with the following procedures.

...

C. Multi-City District Representative Elections - When a District encompasses more than one city (“Multi-City District”), a maximum of five (5) city council members from each of the voting-eligible cities in the Multi-City District shall be provided the opportunity to vote for the individual who will serve as the District Representative to ensure equity among cities in voting. In a voting-eligible city comprised of more than five (5) city council members, the mayor of such city shall appoint a maximum of five (5) members to vote in Multi-City District Representative Elections. Multi-City District Representative Elections shall be conducted in accordance with the following policies and procedures.

...

(6) Nominations from the floor and proxy voting are not allowed. Teleconferencing for the District Representative election is not allowed ~~with written notification to all city council members from the cities in the respective District unless the President expressly authorizes, in writing, telephonic participation for a District election.~~

...

Appendix A

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
DISTRICT REPRESENTATIVE ELECTION PROCEDURES**

The notice for SCAG Regional Council District Elections is a two-step process.

...

Other District Election Guidelines

District Elections will be scheduled by SCAG staff in cooperation with the cities in each District. District Elections shall be held in conjunction with meetings of subregional organizations or the League of California Cities or at other times and locations identified by SCAG staff working in cooperation with the cities in a District.

District Representatives shall be elected by a majority of the votes of those city council members present from voting-eligible cities with a quorum.

A quorum shall consist of at least one city council member present from at least two-thirds of the voting-eligible SCAG member cities in a District. For example, if District X is comprised of six member (6) cities, then at least one (1) local elected official from four (4) of the member cities within District X must be present to constitute a quorum. When a quorum is present, the election may be conducted.

Nominations from the floor shall not be permitted.

Proxy voting and teleconferencing are not allowed unless the President expressly authorizes, in writing, telephonic participation for a District election.

In the event of a tie vote, additional balloting shall occur until a District Representative is elected.

Elected officials from cities that are not voting-eligible members of SCAG cannot vote and cannot be candidates for District Representative positions.

If there is only one candidate, that individual shall be declared the District Representative and no election will be required.

Attachment 3
Proposed Amendments to Regional Council Policy Manual

ARTICLE I
CODE OF CONDUCT

This Code of Conduct establishes a set of expectations for all elected and appointed officials and representatives who serve in the SCAG organization as Officers, Official Representatives and Alternates to the General Assembly, representatives of Regional Council Members, District Representatives, ex officio members of any SCAG body, and members of SCAG committees and task forces (collectively, “SCAG Representatives”). This Code of Conduct embodies the Core Values of SCAG that are identified in the Introduction to this Policy Manual. All SCAG Representatives are expected to review, understand and comply with all aspects of this Code of Conduct and to avoid any activities that would negatively affect SCAG or SCAG’s reputation. This Code of Conduct expands upon and is not intended to supersede or contradict any federal, state or local laws or regulations that address any of the matters addressed in this Article I.

...

M. Complaints Alleging Violations of the Code of Conduct – Complaints alleging violations of the Code of Conduct by any SCAG Representative shall be initially reviewed by the Executive Director or his/her designee, in consultation with SCAG’s legal counsel, who shall make an initial inquiry to determine whether an investigation is warranted. Any such investigation shall be performed by a neutral third-party investigator selected by the Executive Director or his/her designee in consultation with SCAG’s legal counsel and conducted in compliance with applicable law (such as California’s Fair Employment and Housing Act, Government Code § 12900 *et seq.*). To the extent permitted by law and to ensure the integrity of an investigation, confidentiality and privacy will be considered during review and investigation of a complaint. The prior sentence does not preclude the results of an investigation from being shared with other persons such as the SCAG Representative being investigated and/or the complainant, as determined by the President or Executive Director in consultation with SCAG’s legal counsel. The results of an investigation may be shared by Executive Director or SCAG’s legal counsel with the President (or if the President is alleged to have violated the Code of Conduct, then with the 1st Vice President or next officer who is not implicated), and together may determine what further action, if any, can or should be taken, including as appropriate, further reporting to SCAG governing bodies for review or action.

ARTICLE II

~~COMPLAINTS ALLEGING VIOLATIONS OF THE CODE OF CONDUCT~~

~~RESERVED~~

~~*Per the action of the Regional Council on May 3, 2018, Article II will be developed and presented to the Regional Council at a future date.~~



PROPOSED REGIONAL COUNCIL POLICY MANUAL AMENDMENTS

Michael R.W. Houston, Legal Counsel/Director of Legal Services

Thursday, June 29, 2023
AGENDA ITEM #5

AGENDA ITEM #5: PROPOSED REGIONAL COUNCIL POLICY MANUAL UPDATES

Overview of Today's Discussion

Goal: Seek EAC Direction on Potential Amendments to the RCPM

Proposals for consideration, discussion and direction:

- Eligible participants for "no confidence" votes in multi-city districts
 - Proposed amendment text included in staff report
- Teleconferencing for district elections
 - Proposed amendment text included in staff report
- RCPM Code of Conduct complaint process
 - Proposed amendment text included in staff report
- Update to stipends
 - Discuss and provide direction for drafting

Eligible Participants for No Confidence Votes in Multi-City Districts

Background:

- RCPM provides a “no confidence” process in multi-city RC Districts
- No confidence vote leads to vacancy in the RC District
- Resulting vacancy filled by a special election

Current text:

- “**All city council members**...must be given the opportunity to participate” in a no confidence vote
 - Cities with more than five members entitled to have all members participate

Eligible Participants for No Confidence Votes in Multi-City Districts *(continued)*

Current text *(continued)*:

- For all elections in multi-city Districts, “**a maximum of five (5) city council members**” can participate
 - Larger city councils limited to five members

Proposed Amendment:

- Amend to provide that a maximum of five council members from each city may participate in a no confidence vote
- Purpose is to provide parity in the process to “eject” a member and the process to “elect” a member

Teleconferencing for District Elections

Background:

- District elections are held to elect or re-elect members of the Regional Council or to fill vacancies
- District elections only held in multi-city districts

Current text:

- RCPM states teleconferencing is allowed
- Appendix A to RCPM states teleconferencing "is not allowed"

Teleconferencing for District Elections *(continued)*

Proposed Amendment:

- Amend to prohibit teleconferencing unless authorized by the President
- Purpose is to correct inconsistent provisions
- Why preclude teleconference unless approved by President?
 - Elections held consistent with Brown Act
 - Conduct of in person meetings are operationally easier than coordinating telephonic meetings
 - Allowing presidential approval provides flexibility

RCPM Code of Conduct Complaint Process

Background:

- RCPM Article II contemplates process for complaints alleging violation of the Code of Conduct in Article I
- Code of Conduct in Article I applies to “SCAG Representatives”
- Code of Conduct identifies prohibited conduct:
 - Some conduct is prohibited by law (for instance discrimination, retaliation)
 - Some conduct is not prohibited by law, but reflects norms considered unethical or unprofessional (such as “unprofessionalism”)
- Code of Conduct was last amended in 2018:
 - Process for complaints not acted on, but asked staff to develop policy

RCPM Code of Conduct Complaint Process *(continued)*

Background *(continued)*:

- Nuances to consider:
 - SCAG Representatives hold office by different procedures (appointment vs election), which affects remedies available
 - Could involve non-SCAG Representatives or non-public officials, who may have privacy rights

RCPM Code of Conduct Complaint Process *(continued)*

Goal of Proposed Amendment:

Provide a concise, flexible process to address different types of complaints in a manner that is:

- Responsive
- Considerate in exercising due diligence
- Respectful of due process and parties' rights in an investigative process
- Flexible to address complaints based on the nature of the complaint being made

RCPM Code of Conduct Complaint Process *(continued)*

Proposed Amendment:

- Executive Director reviews and conducts initial inquiry
 - To determine if investigation warranted in consultation with legal counsel
- Any investigation conducted by neutral third party, in compliance with the law
- Confidentiality and privacy considered during review and investigation
 - For integrity of process
 - Subject to applicable law
- Results of an initial inquiry or investigation may be shared with the President
- Determine what further action, if any, can or should be taken
 - Could include further reporting to SCAG governing bodies for review or action

Updated to Stipends

Background:

- RC and certain other committee members receive a stipend of \$120 for the attendance at various SCAG meetings and events
- Audit report reviewed stipend payments, presented to Audit Committee in February
 - Concluded SCAG's process generally complied with policies
 - Made recommendations to streamline stipend payments
 - Audit Committee members also requested staff review current stipend amount

Updated to Stipends *(continued)*

Current Stipend Provisions:

- RC members and the officer stipends:
 - \$120 per meeting
 - Six stipends/month for RC members
(with two additional stipends/month available by President approval)
 - Nine stipends/month for the Vice Presidents
 - 12 stipends/month for the President
 - Stipends in excess subject to RC approval
- Non-RC members on Policy Committees and other SCAG bodies:
 - Stipends for attendance at PC/body meetings
 - Stipend for attending meetings when requested by the President or Executive Director
 - Limited to four stipends per month

Options for Stipend Update for Consideration and Input

Goals to Consider:

- Encourage engagement by members
- Fair and proportionate to member's participation
- Promote timely payment of stipends
- Promote efficient administration of stipends
- Identify General Fund savings through efficiency

Options for Stipend Update for Consideration and Input *(continued)*

Option 1: Update stipend from \$120 to \$135 per meeting

- Staff recommends this update
- In range of comparable agencies:
 - ICTC: \$75 per meeting
 - MTC, SACOG, SBCTA, RCTC, OCTA: \$100 per meeting
 - SANDAG: \$150 per meeting, policy committees \$100 per meeting
- Considers diminished purchasing power in recent years
- EAC may discuss another amount, if desired

Options for Stipend Update for Consideration and Input *(continued)*

Option 2: Remove “SCAG Clerked” legislative body meetings from numerical stipend limits and cap “Non-SCAG Clerked Events”

- Staff recommends this update
- SCAG clerked legislative body meetings would not be part of “meeting limit”
 - Example: RC members presently limited to six stipends/month (*unless President or RC approves more*).
 - If proposal approved, clerked meetings would not “count against” these limits
 - Retain numerical limits for all “non-SCAG clerked events”
- Propose to cap numerical limits - no additional “non-SCAG clerked events” stipend eligible
- Promotes quicker payment because clerk would confirm attendance
- Streamlines administration and promotes internal efficiency
- Removing clerked meetings from limit encourages participation in SCAG meetings
- Cap promotes financial efficiency

Options for Stipend Update for Consideration and Input *(continued)*

Option 3: Require timely submittal of stipend requests for “Non-SCAG Clerked Events”

- Staff recommends this update
- Current policy requires submittal of request no later than 30 days after the close of the fiscal year in which the stipend is requested
- Propose that stipend requests be submitted not later than 30 days following the end of the month in which the event is attended and not paid if submitted late
- Payments would be quicker

Option 4: Replace per meeting stipend with flat monthly amount

- Staff does not recommend this update
- Considered because some agencies pay flat rate
- May not encourage engagement by members and would not promote transparency



QUESTIONS, COMMENTS, DISCUSSION BY EAC

THANK YOU!



2023-2024 Executive/Administration Committee Retreat

DAY 2
Friday, June 30, 2023

WWW.SCAG.CA.GOV

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RECAP ON DAY 1

The Honorable Art Brown, Chair

Friday, June 30, 2023

AGENDA ITEM #1



STRATEGIC PLAN UPDATE

Kome Ajise, Executive Director, Debbie Dillon, Chief Strategy Officer,
& Loree Goffigon, Performance Works

Friday, June 30, 2023

AGENDA ITEM #2

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

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SCAG Strategic Planning Values, Roles, and Strategic Priorities - for EAC Review and Feedback



June 2023

Performance Works
EMERGENT SOLUTIONS

Packet Pg. 85

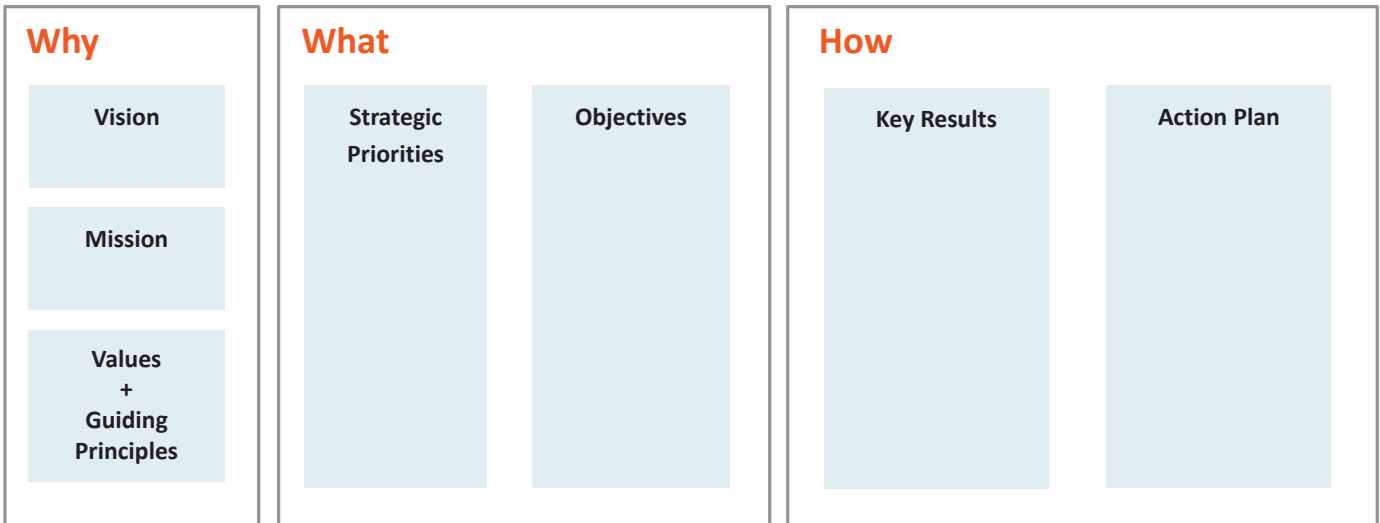
Agenda

1. Review summary of Challenges and Opportunities
2. Discuss Values, Roles and Priorities
3. Plan for the work going forward



To optimize the performance and impact of the agency, and with the goal of educating ourselves about the pains and priorities of partners and employees, SCAG embarked on a process designed to help us learn about issues and opportunities, while ensuring internal and external stakeholders understand SCAG's commitment to improving the quality of life for Southern California residents and feel included in the journey to accomplish that goal.

How we're approaching strategic planning



Who we talked with

A discovery exercise with broad multi-stakeholder engagement – over 150 people - was conducted to inform SCAG's strategic plan.

Discovery focused on understanding SCAG's internal and external opportunities and challenges, and its levers for achieving greater impact.

The discovery process included

- Interviews with 13 EAC members
- Interviews with 27 SCAG management
- Focus groups involving ~50 employees
- Roundtable discussions and interviews involving 41 individuals from SCAG partner organizations
- RC survey with 25 respondents



What we learned

	EMERGING THEMES	OPPORTUNITIES FOR ACTION
Recalibrate SCAG's role	SCAG's role is shifting as stakeholders look to the organization for support outside of its established purview	In response to the changing needs of SoCal, SCAG needs to revisit and clarify its role, and commit the organization to deliver accordingly
	SCAG's internal process and systems are a drag on efficiency, and bureaucracy complicates distribution of resources to jurisdictions	Identify priority processes and technical systems, and re-engineer them to achieve desired outcomes
Build the capacity of the SCAG organization	Collaboration amongst SCAG staff is inhibited by process and structure	Design the organization and its processes for cross-functional collaboration around areas that matter most
	SCAG's lack of prioritization, expanding purview, and pressure from members, is burning out staff	Set clear priorities and reexamine focus, workload and allocation of resources to alleviate stress and pressure on staff
	Under the surface of a strong and collegial culture is friction around honest conversation and trust	Reaffirm values in alignment with performance objectives, and model the behavior to change the culture
Have an impact	SCAG's stakeholders universally want more engagement from the organization, to bring attention to their priorities, and obtain resources	Invest in building the organizational capacity to establish deep relationships with stakeholders to ensure their voice is heard and their needs are supported
	Performance measurement, accountability and communicating the impact of SCAG and its Partners' contributions is imperative for future success	Align and rebalance metrics to ensure all areas of SCAG's work is tracked, and tell a compelling story to demonstrate impact in the region



Starting with our Values

Be Open

Be accessible, respectful, collaborative and transparent in the work we do.

Lead By Example

Lead with integrity and fairness in working to meet the diverse needs of all people and communities in our region.

Make An Impact

In all endeavors, effect positive and sustained outcomes that make our region thrive.

Be Courageous

Have confidence that taking deliberate, bold and purposeful risks can yield new and valuable benefits.

Cultivate Belonging

We embrace differences, foster equity, champion inclusion, and empower all.



One primary takeaway - a shifting role

In the eyes of internal and external stakeholders, SCAG's role seems to be in flux. The organization has a growing purview, and as the largest MPO in the country, expectations are growing for SCAG to steer policy and influence innovation. The agency is caught in a push/pull for priorities, resources and outcomes.

SCAG's traditional and most established roles have been...

- Convenor
- Regional thought leader
- Planning organization focused on transportation

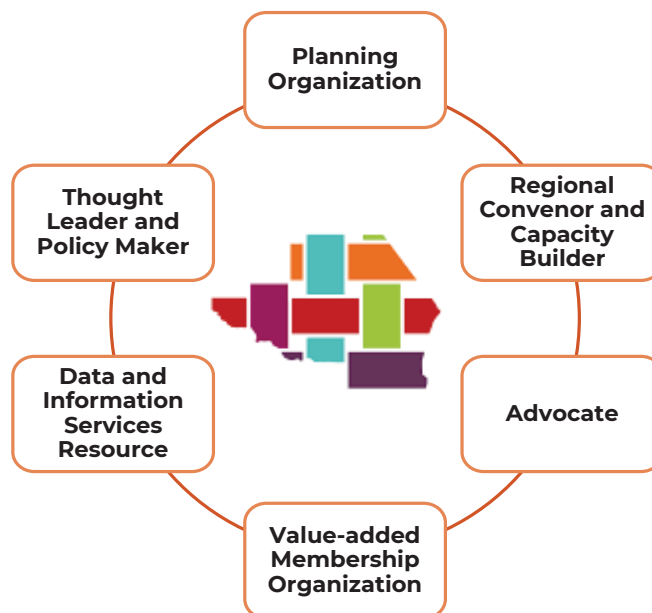


Additional roles which are growing in importance...

- Advocate for SoCal to State and Feds
- Bridge builder
- Innovation engine
- Steering organization



The roles we play serving our stakeholders



Planning Organization

- Plan for a better future
- Perform legally required functions as a MPO
- Author the roadmap for SoCal's transportation and mobility
- Be a voice for disadvantaged communities and issues
- Reduce disparities in access to public services
- Create resources that level the playing field (e.g., access to data, grants, resources and tools)
- Embrace expanding role into land use, housing, economics and equity
- Be the model planning agency and council of governments

Regional Convenor and Capacity Builder

- Convene political, thought and business leaders
- Create the environment for expanded thinking and better decision-making
- Focus on including diverse perspectives and cultivating new ideas
- Bring together voices from throughout the region for information sharing
- Educate members and communities regarding funding and regional issues
- Administer Federal and State resources to support implementation of regional initiatives

Advocate for members at the State and Federal level

- Drive State and Federal initiatives/funding based on local government issues
- Ensure SoCal gets its fair share from the State and Feds
- Be a single voice to enable collaboration with other entities



Value-added Membership Organization

- Maintain and foster a member orientation
- Cultivate the trust and faith of members
- Provide demonstrable value to members
- Raise up and represent disadvantaged communities

Data and Information Services Resource

- Provide intelligence to benefit members and public stakeholders
- Be the premier and trusted source for data and analysis
- Leverage data and technology to drive decision-making
- Develop tools to support education, policy implementation and change management
- Collaborating to develop new processes, tools and systems through research

Thought Leader and Policy Maker

- Develop a shared vision for the region
- Focus on developing sustainable and forward-thinking solutions to the region's challenges
- Play a more active leadership role in making policy and providing guidance to members and stakeholders for the region
- Link different groups to broker solutions
- Fund new ideas/programs being developed in the public sector



How we'll deliver...



Strategic Priorities

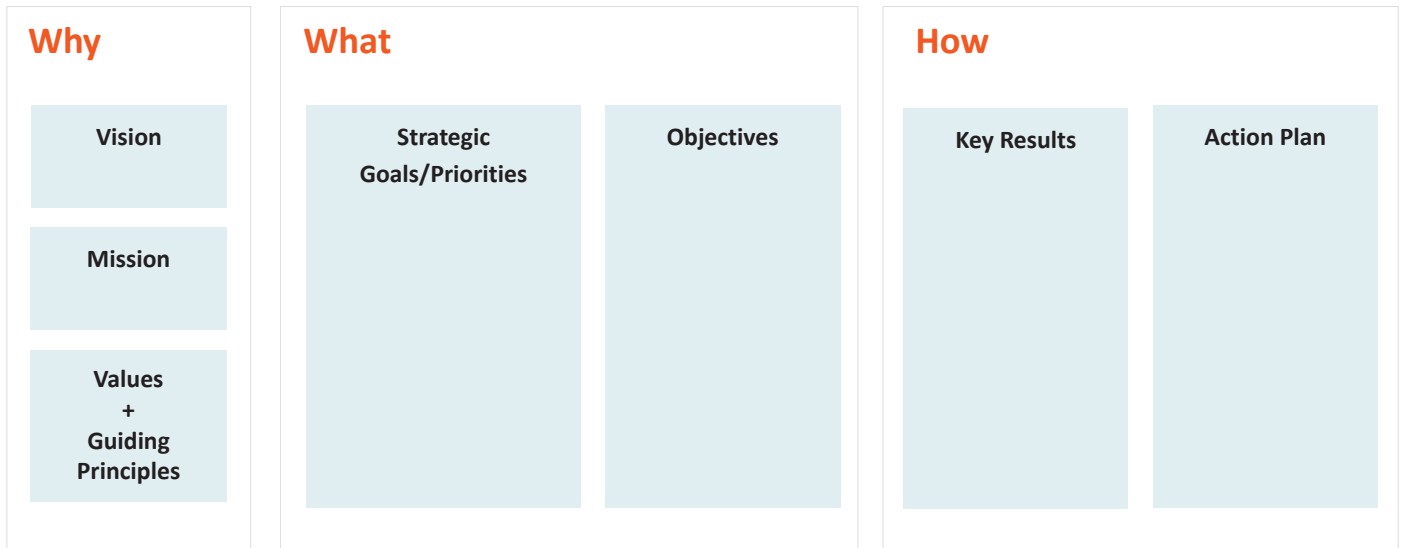
1. Foster an environment in the region for sustainable growth and change
2. Convey the influence and impact of SCAG's activities on the region to stakeholders
3. Organize SCAG for greater agility and flexibility to respond to changing opportunities and needs
4. Secure diverse funding streams to support integrated planning and other areas of focus
5. Leverage the diversity of skills, expertise and experience resident at SCAG and in the region
6. Be a cohesive voice to advocate for regional priorities
7. Build a shared culture anchored in pursuit of organizational excellence
8. Be the premier source for regional information and analysis



Moving from opportunities to a plan



Moving from opportunities to a plan



End





WRAP UP / NEXT STEPS

Kome Ajise, Executive Director

Friday, June 30, 2023

AGENDA ITEM #3